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This action is funded by the European Union

## ANNEX

of the Commission Decision on the individual measure in favour of the Federal Republic of Nigeria to be financed from the 11<sup>th</sup> European Development Fund

### **Action Document for "11<sup>th</sup> EDF Support measures: Public Outreach on the Implementation of Key National Strategies & EU-Nigeria relations"**

<b>1. Title/basic act/ CRIS number</b>	<b>"11<sup>th</sup> EDF Support measures: Public Outreach on the Implementation of Key National Strategies &amp; EU-Nigeria relations"</b> CRIS number: NG/FED/041-503 financed under the 11 <sup>th</sup> European Development Fund (EDF)			
<b>2. Zone benefiting from the action/location</b>	NIGERIA			
<b>3. Programming document</b>	National Indicative Programme (NIP) 2014-2020 for Nigeria			
<b>4. Sector of concentration/ thematic area</b>	Non focal area: support measures	DEV. Aid: YES <sup>1</sup>		
<b>5. Amounts concerned</b>	Total estimated cost: EUR 2 600 000 Total amount of EDF contribution: EUR 2 600 000			
<b>6. Aid modality and implementation modalities</b>	Project Modality <ul style="list-style-type: none"> <li>• Direct management: procurement of services</li> <li>• Indirect management by the Federal Republic of Nigeria</li> </ul>			
<b>7 a) DAC code</b>	43010 - Multi-sector aid			
<b>b) Main Delivery Channel</b>	12000 - Recipient Government			
<b>8. Markers (from CRIS DAC form)</b>	<b>General policy objective</b>	<b>Not targeted</b>	<b>Significant objective</b>	<b>Main objective</b>
	Participation development/good governance	<input type="checkbox"/>	<input type="checkbox"/>	X
	Aid to environment	X	<input type="checkbox"/>	<input type="checkbox"/>
	Gender equality (including Women In Development)	<input type="checkbox"/>	X	<input type="checkbox"/>
	Trade Development	<input type="checkbox"/>	X	<input type="checkbox"/>
	Reproductive, Maternal, New	X	<input type="checkbox"/>	<input type="checkbox"/>

<sup>1</sup> Official Development Aid is administered with the promotion of the economic development and welfare of developing countries as its main objective.

	born and child health			
	<b>RIO Convention markers</b>	<b>Not targeted</b>	<b>Significant objective</b>	<b>Main objective</b>
	Biological diversity	X	<input type="checkbox"/>	<input type="checkbox"/>
	Combat desertification	X	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change mitigation	X	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change adaptation	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>9. Global Public Goods and Challenges (GPGC) thematic flagships</b>	N/A.			
<b>10. Sustainable Development Goals (SDGs)</b>	SDG 16: Peace, justice and Strong institutions SDG 17: Partnerships for the goals			

## SUMMARY

The 11<sup>th</sup> EDF National Indicative Programme (2014-2020) foresees a total amount of EUR 17 000 000 for support measures which aim to facilitate the implementation of the programme. The current action aims at complementing the Technical Cooperation Facility (TCF, EUR 5 900 000) and NAO support (EUR 8 500 000) projects which were decided earlier in the 11<sup>th</sup> EDF programming cycle.

This proposal caters for specific needs of the Federal Ministry of Budget and National Planning (MBNP), holding the National Authorising Officer (NAO) office, in terms of capacity building and action in communication, awareness creation, implementation and monitoring and evaluation (M&E) with regards to some of Nigeria's key development and economic recovery strategies.

At the same time, NAO and EU Delegation have agreed on the need to step up public diplomacy towards the Nigerian population when it comes to increasing the knowledge and understanding about the EU's role in Nigeria and the contribution of EU programmes to Nigeria's development.

The objectives of this intervention are:

1. To improve the quality and effectiveness of the implementation of key national strategies for development and economic recovery, as well as to increase knowledge among the Nigerian stakeholders and population of the importance of these strategies, and EDF community projects for sustainability;
2. To better explain the role of the EU in Nigeria and to increase knowledge and awareness among the Nigerian population of EU's actions (development, economic, trade, political, humanitarian) in the country.

## 1 CONTEXT

### 1.1 Country/ Thematic area

With an estimated, rapidly growing, population of over 190 million (one in four Africans is Nigerian) and abundant natural resources, Nigeria has the potential to be the economic and political powerhouse of Africa.

However,

Nigeria continues to have some of the worst development indicators in sub-Saharan Africa, with very high infant and maternal mortality rates and levels of malnutrition above the emergency alert threshold especially in northern states. Over 60 % of the population of Nigeria is estimated to be living below the poverty threshold of USD 1.25 per day. The high level of youth unemployment is a particular concern.

In order to address these challenges, in February 2017 the Government adopted its Economic Recovery and Growth Plan (ERGP) which integrates the priorities identified under a number of sectoral policies including the National Industrial Revolution Plan and the Strategic framework document for job creation. The aim of the ERGP is to restore growth, invest in people and build a globally competitive economy. In this context, four sectors have been identified by the Government of Nigeria as priority sectors that are major contributors to the Gross Domestic Product (GDP) and have high potential for job creation. These are: agribusiness and agro-allied industries; construction; Information and Communications Technology (ICT) and digital technology; and wholesale and retail trade. Under each of the priority sectors several commodity value chains have been identified based on a number of criteria including: wealth creation/revenue generation capacity; export volume (and potential) capacity; employment creation capacity; and alignment with the regional value chain development objectives. One of the key recommendations of the plan is that certain policy constraints have to be dealt with in an integrated and multi-sectoral approach in addressing the macroeconomic challenges especially those related to unlocking economy-wide constraints to economic growth and job creation.

The Federal Ministry of Budget and National Planning wants to intensify and improve the implementation of the key development and economic recovery strategies and priorities under its guidance. It also needs to do more to monitor the implementation and communicate to stakeholders and population about the required reforms and policy actions. Technical advice and capacity building are needed in those areas.

### ***1.1.1 Public Policy Assessment and EU Policy Framework***

The current government is taking measures to implement policy reforms and key development strategies in an attempt to re-establish significant economic growth and make this growth more inclusive and sustainable. The ERGP 2017-2020, developed under the auspices of the MBNP, is the cornerstone of this important attempt, but it is certainly not the only strategic document aiming at accelerating Nigeria's development. Implementation and coordination of these initiatives are however insufficient and awareness amongst stakeholders (economic operators, population at large) is by no means adequate.

Apart from its 11<sup>th</sup> EDF National Indicative Programme for Nigeria and other EU development instruments, the EU has introduced new continental or global initiatives over the last few years, aimed at assisting developing countries in beefing up their growth rates, stimulating job creation and ensuring inclusiveness of development. The EU External Investment Plan (EIP) is a case in point. By rolling out the EIP in Nigeria significant investments could be attracted to improve Nigeria's competitiveness and growth and create the necessary employment, in particular for the country's burgeoning youth. Investment needs for Nigeria's development and economic recovery will have to be matched with the EU's palet of cooperation instruments and investment facilities. A better mutual understanding on each other's needs, policies, values and principles is of the essence.

It is current EU policy to improve visibility of, and communication on, the EU's external action in the partner countries. This relates to public diplomacy on the priorities of EU's Global Strategy for Foreign and Security Policy and its underlying core values, to communication on EU's development cooperation, but also to activities of economic diplomacy. Several policy documents have recently been sent to EU Delegations around the globe with guidelines for

stepping up communication efforts to better explain the EU's role in the world<sup>2</sup>. Important efforts in terms of communication are needed in Nigeria, also as far as the EU's role and potential vis-à-vis Nigeria's development is concerned. EU visibility is still lagging behind expectations and does not do justice to its importance as a political, economic, development and humanitarian actor in Nigeria. More must be done to explain and showcase EU activities, core values and principles to the Nigerian public at large, but communication budgets are usually too small or subject to very strict procurement rules. In close consultation with the NAO it was agreed that it is also in the interest of the Government of the Federal Republic of Nigeria that the EU's presence in the country be better brought to the fore and its visibility optimised.

### ***1.1.2 Stakeholder analysis***

The key direct stakeholders and beneficiaries of this project are on the one hand the Federal Ministry of Budget and National Planning (MBNP) and the relevant ministries and agencies of the federal and state governments of the Federal Republic of Nigeria involved in the implementation of the identified key strategies and priorities for Nigeria's development and economic recovery. Amongst the beneficiary departments of MBNP are: Economic Growth, Infrastructure, Social Development, Reform Coordination and Monitoring and Evaluation. On the other hand, key indirect stakeholders are the population of Nigeria at large who will be better informed about strategic policy initiatives deployed by the Federal Government and get a better understanding of the EU's role in Nigeria and about European values and principles underpinning the EU's relationship with the country.

There will be synergies with other projects implemented by the EU, its member states' agencies and other EU institutions such as the European Investment Bank (EIB) which can be associated to particular visibility and communication actions.

### ***1.1.3 Priority areas for support/problem analysis***

The Federal Ministry of Budget and National Planning wants to intensify and improve the implementation of the key development and economic recovery strategies and priorities under its guidance. It also needs to do more to monitor the implementation and communicate to stakeholders and population about the required reforms and policy actions. Technical advice and capacity building are needed in those areas.

The EU is supporting the Government of Nigeria (both at federal and state levels) in implementing the reforms needed for regaining significant economic growth, job creation, addressing the structural shortcomings in the social and power sectors, as well as in improving its record on governance, democracy and rule of law. The EU has also considerably stepped up its efforts to contribute to the response to the various security and humanitarian crises, in particular the one that has devastated much of the North-East: the Boko Haram insurgency.

Since the entry into force of the Cotonou Agreement, several community development projects have been implemented across Nigeria under the EDF with varying outcomes and impact. When community development projects trigger the desired effects and are sustained or abandoned as the case may be, the effect speaks volume on the stakeholders including the community, donor and Government. A comprehensive documentation of the status of the community development projects; as well as other related EU funded projects implemented through the various EDFs (9<sup>th</sup>, 10<sup>th</sup>, 11<sup>th</sup>) in Nigeria is pertinent to determine or galvanise renewed stakeholders' actions for amplifying, sustaining or re-aligning the intervention projects for maximum impact.

The EU has an active portfolio in Nigeria of development programmes of in total more than EUR 1 000 000 000 (11<sup>th</sup> EDF, remaining 10<sup>th</sup> EDF, EU Emergency Trust Fund for Africa

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<sup>2</sup> E.g. Communication and Visibility in EU-financed external actions, 1 January 2018; Guidelines for EU Delegations on EU Economic Diplomacy, 22 June 2017; EEAS Social Media Strategy 2016-2019; 1 December 2016; Strategic Communication Priorities 2018, EEAS, 24 November 2017.

(EUTF), Instrument contributing to Stability and Peace, European instrument for Democracy and Human Rights combined). In parallel, the EU has developed a lively political and policy dialogue with the Nigerian authorities, including on high profile dossiers such as elections, counter-terrorism, migration and de-radicalisation. Unfortunately though, much of these activities remain unknown to the Nigerian public at large, which is often not well-informed about the EU's role as a main partner and interlocutor to the Nigerian authorities.

The present action document proposes actions that should help both the Nigerian Government and the EU Delegation in addressing the above challenges and in having a wider and qualitatively higher reach in communicating with Nigerian stakeholders and population.

## 2 RISKS AND ASSUMPTIONS

<b>Risks</b>	<b>Risk level (H/M/L)</b>	<b>Mitigating measures</b>
Persisting insecurity caused by various violent conflicts in the different parts of the country.	H	Limit the implementation of actions under this programme in areas of insecurity.
Inadequate involvement and mobilisation of the NAO, MBNP and associated Ministries, Department and Agencies (MDAs) and failure to ensure leadership in identifying and managing Technical Assistance (TA) contracts.	L	Inclusive dialogue between the EU Delegation and Nigerian authorities involved throughout the duration of the project.
The 2019 general elections will cause a rupture with existing policy strategies and priorities, adopted by the previous Government.	M	Inclusive dialogue between the EU Delegation and Nigerian authorities involved throughout the duration of the project. If adjustments to the work plans under this project are needed, they can be agreed with the EU Delegation.
<b>Assumptions</b>		
<ul style="list-style-type: none"> <li>• A close and constructive working relationship between MBNP and the EU Delegation will be maintained throughout the duration of the project;</li> <li>• When proposed activities (related to specific EU projects) can be funded on either the Technical Cooperation Facility (TCF) or NAO support, those instruments shall be used as a first option.</li> </ul>		

## 3 LESSONS LEARNT, COMPLEMENTARITY AND CROSS-CUTTING ISSUES

### 3.1 Lessons learnt

Many monitoring, evaluation and inspection reports have noted shortcomings in terms of communication and visibility with regards to EU's activities and role in Nigeria. Resources put at the disposal of the EU Delegation from the EU budget for this purpose are simply insufficient, whereas resources included in EU development projects are not always used to their full potential, despite the regular updates in DG DEVCO's Guidelines for visibility and

communication. In particular, the fact that a large share of the cooperation portfolio is implemented by international organisations or non-governmental organisations (NGOs) makes it difficult for the EU to have maximum exposure. The current action will provide the EU Delegation with a tool that helps to at least partially overcome this weakness.

Despite technical assistance provided to MBNP's M&E capabilities through the 10<sup>th</sup> EDF Support to Federal Governance Reform Programme (SUFEGOR), it is common knowledge that MBNP's capacities to supervise, monitor and present its national development and economic strategies are insufficient. Capacity building and technical support are needed to improve in these areas and yield maximum effect from the ERGP (which was welcomed and well received by most consulted stakeholders) and other essential policy documents.

### **3.2 Complementarity, synergy and donor coordination**

The present action is complementary to the ongoing 11<sup>th</sup> EDF NAO Support project and the TCF, as well as to the above mentioned SUFEGOR project, ending in 2019. Implementation will build on and be done in full synergy with those interventions. Whereas the NAO support project by nature clearly limits its scope to the functioning and empowerment of the NAO-team within the International Cooperation Department of MBNP, the present action envisages to fund activities of other departments of the Ministry, involved in the promotion, implementation and monitoring of key strategies. Whereas the TCF limits its activities by nature to EDF programming, implementation and monitoring, the present action does not have that strict EDF focus. It is understood that proposed activities which are eligible to be funded under either the NAO support or the TCF should first be considered for financing under these actions.

The MBNP and the EU Delegation should ensure that double funding for awareness and M&E activities will be avoided. Effective donor coordination on the implementation of the ERGP and other policy strategies should be ensured by the MBNP. For its part, the EU Delegation will closely liaise with the EU Embassies and implementing agencies on planned communication and visibility activities and will, where possible, invite them to be associated to such events.

### **3.3 Cross-cutting issues**

In the communication activities deployed under this project there will be significant attention for core values and principles shared by the EU and Nigeria, including cross-cutting themes such as gender equality, the respect of democratic principles, the rule of law and human rights as well as the promotion of climate change mitigation.

All these and more cross-cutting issues are properly reflected in Nigeria's developmental and economic strategies.

## **4 DESCRIPTION OF THE ACTION**

### **4.1 Objectives/results**

This programme is relevant for the United Nations 2030 Agenda for Sustainable Development. It contributes primarily to the progressive achievement of SDG 17: Partnerships for the goals and SDG 16: Peace, Justice and Strong institutions. This does not imply a commitment by the Federal Government of Nigeria.

The Overall Objective of the action is to support the Nigerian Government's development efforts by providing assistance to implement and monitor efficiently its key national development and economic recovery strategies, and, at the same time, to increase awareness among the Nigerian populations of (a) mentioned government strategies; (b) EDF community development projects/programmes; and (c) the EU's role in Nigeria and its contributions to development in the country.

The specific objectives are:

- 1) To improve the implementation, monitoring and evaluation and communication of key national development and economic recovery strategies and policy priorities piloted by the MBNP, mandated by the Government of the Federal Republic of Nigeria; as well as increase awareness on EDF community projects/programmes for sustainability.
- 2) To increase the knowledge and understanding among the Nigerian population about the EU's role in Nigeria and the EU's actions in support to the country's development.

The proposed initiatives under this programme are expected to produce the following results:

- **Result 1:** Effective monitoring and evaluation of implementation of the following key national strategies and priorities, piloted by the MBNP:
  - The Economic Recovery and Growth Plan (ERGP) 2017-2020 and/or its successor;
  - The National Integrated Infrastructure Master Plan (NIIMP);
  - Economic Diversification and Value Chain development;
  - Human Capital development.
- **Result 2:** Effective communication and improved awareness among stakeholders and population of the above mentioned strategies and priorities.
- **Result 3:** Improved monitoring and evaluation, documentation, advocacy and awareness creation for sustainability of the EU-funded projects in Nigeria.
- **Result 4:** Improved visibility and increased awareness among the Nigerian population of EU's role and contributions to development in the country.

## 4.2 Main activities

### *Specific Objective 1*

#### **Result 1: Effective implementation and monitoring of key national strategies and priorities, piloted by the MBNP**

##### **Indicative main activities:**

- Design and deployment of M&E/Management Systems as well logistics (transport) for tracking implementation of Economic Recovery and Growth Plan (2017- 2020) and/or its successor;
- Training and capacity building of relevant staff in preparation of Business/Public Private Partnership (PPP) Outline Cases and Governance Systems for infrastructural development/management;
- Training and capacity development of personnel in development of export commodities' value chains as well as in the Rights-Based concepts/approach to economic development;
- Capacity Building for the promotion and planning of Human Capital development.

#### **Result 2: Effective communication and improved awareness among stakeholders and population of the above mentioned strategies and priorities.**

##### **Indicative main activities:**

- Strengthening of communication towards, and awareness amongst, national stakeholders and the Nigerian population at large, about key government strategies and priorities;

- Support communication, advocacy and awareness of the Ministry's policies and activities in general.

**Result 3: Improved monitoring and evaluation, documentation, advocacy and awareness creation for sustainability of the EU-funded projects in Nigeria.**

**Indicative main activities:**

- Comprehensive documentation of the status of Community Development Projects and Programmes implemented under the EDF.

All the above areas are key policy initiatives that have their bearings on Nigeria's development and provide a foundation for donors supporting national policies in strategic areas.

It is the intention that services of one provider will be procured, which will include training, policy advice, support for outreach (including workshops, debates, logistics support, etc.), monitoring and awareness campaigns that will benefit officials of the MBNP and other relevant MDAs. If deemed appropriate, and in common agreement between the NAO and the EU Delegation, the communication component could be entrusted to another service provider through a separate services contract.

*Specific Objective 2*

**Result 4: Improved visibility and increased awareness among the Nigerian population of EU's role and contributions to development in the country**

**Indicative main activities:**

- Organise high level public events/public diplomacy aimed at increasing awareness amongst Nigerians about the role of the EU in Nigeria's development and about shared values and principles underpinning the EU's relationship with Nigeria.

One or two services contracts are envisaged to be procured through direct management by the EU Delegation for support to increasing awareness amongst Nigerians about the role of the EU in Nigeria's development and about shared values and principles underpinning the EU's relationship with Nigeria. The NAO will be consulted during the procurement phase and will be associated to the management of the contracts(s) for implementation.

The services contract(s) should include intellectual, organisational and logistical support for activities and events of public outreach, (political) dialogue, economic diplomacy, visibility and cultural expression.

**4.3 Intervention logic**

The intervention logic responds to the need to increase: (a) the MBNP's capacity to implement and monitor its key national development and economic recovery strategies; (b) the MBNP's ability to communicate on those strategies and priorities to the Nigerian stakeholders; and (c) the awareness and understanding among the Nigerian population of the EU's role in Nigeria, its actions in support of the country's development and its core principles and values.

The indicative selection of activities, with technical assistance, plus the emphasis on training and other highly visible educational actions is a suitable strategy to achieve those goals. The flexibility associated with this facility, and its reliance on short term quick interventions could also guarantee its adaptation to changing needs.

The indicative logframe matrix is presented in the Appendix and provides a clear indication of the Intervention logic pursued.



## **5 IMPLEMENTATION**

### **5.1 Financing agreement**

In order to implement this action, it is foreseen to conclude a financing agreement with the partner country.

### **5.2 Indicative implementation period**

The indicative operational implementation period of this action, during which the activities described in section 4.2 will be carried out and the corresponding contracts and agreements implemented, is 60 months from the date of entry into force of the financing agreement.

Extensions of the implementation period may be agreed by the Commission's authorising officer responsible by amending this decision and the relevant contracts and agreements; such amendments to this decision constitute non-substantial amendments in the sense of Article 9(4) of Regulation (EU) 2015/322.

### **5.3 Implementation of the budget support component**

N.A.

### **5.4 Implementation modalities**

Both in indirect and direct management, the Commission will ensure that the EU's appropriate rules and procedures for providing financing to third parties are respected, including review procedures, where appropriate, and compliance of the action with EU restrictive measures affecting the respective countries of operation.

#### **5.4.1 Procurement (direct management)**

One or two services contracts are envisaged to be procured through direct management by the EU Delegation aimed at increasing awareness amongst Nigerians about the role and importance of the EU and its programmes in Nigeria's development and about shared values and principles underpinning the EU's relationship with Nigeria.

The services contract(s) should include intellectual, organisational and logistical support for activities and events of public outreach and dialogue, economic diplomacy, visibility and cultural expression.

Subject in generic terms, if possible	Type (works, supplies, services)	Indicative number of contracts	Indicative trimester of launch of the procedure
Technical assistance	services	1-2	1 <sup>st</sup> trimester 2019

#### **5.4.2 Indirect management with the Partner Country**

A part of this action with the objective of improving the implementation, monitoring and evaluation and communication of key national development and economic recovery strategies and policy priorities piloted by the Ministry of Budget and National Planning (MBNP); as well as increase awareness on EDF community projects/programmes for sustainability, may be implemented in indirect management with the Federal Republic of Nigeria according to the following modalities:

The partner country will act as the contracting authority for the procurement and grant procedures. The Commission will control ex ante all the procurement and grant procedures.

Payments are executed by the Commission.

The partner country shall apply the Commission's rules on procurement and grants. These rules will be laid down in the financing agreement concluded with the partner country.

## 5.5 Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply.

The Commission's authorising officer responsible may extend the geographical eligibility in accordance with Article 22(1)(b) of Annex IV to the ACP-EU Partnership Agreement on the basis of urgency or of unavailability of products and services in the markets of the countries concerned, or in other duly substantiated cases where the eligibility rules would make the realisation of this action impossible or exceedingly difficult.

## 5.6 Indicative budget

	<b>EU contribution (in EUR)</b>
<u>Specific Objective 1</u> : To improve the implementation, monitoring and evaluation and communication of key national development and economic recovery strategies and policy priorities piloted by the Ministry of Budget and National Planning (MBNP), mandated by the Government of the Federal Republic of Nigeria; as well as increase awareness on EDF projects/programmes for sustainability.  5.4.2 Indirect management with the Partner Country	1 250 000
<u>Specific Objective 2</u> : To increase the knowledge and understanding among the Nigerian population about the EU's role in Nigeria and the EU's actions in support to the country's development.  5.4.1 Direct management - Procurement	1 250 000
5.9 Evaluation, 5.10 Audit	100 000
5.11 Communication	N.A.
<b>TOTAL</b>	<b>2 600 000</b>

## 5.7 Organisational set-up and responsibilities

The NAO will contract, under indirect management, the services required for attaining specific objective 1. Every six months the EU Delegation will receive a narrative and financial report on the implementation of this component.

The EU will contract, under direct management, the services required for attaining specific objective 2. Every six months the EU Delegation will send a narrative and financial report on the implementation of this component to the NAO office.

Twice a year there will also be a steering committee, co-chaired by the NAO and the EU Delegation, at which information on the implementation of the project will be shared, explained and discussed. Strategic decisions on future orientations of the project will be taken in this forum.

## **5.8 Performance monitoring and reporting**

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process and part of the implementing partner's responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular progress reports (not less than annual) and final reports. Every report shall provide an accurate account of implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (outputs and direct outcomes) as measured by corresponding indicators, using as reference the logframe matrix. The report shall be laid out in such a way as to allow monitoring of the means envisaged and employed and of the budget details for the action. The final report, narrative and financial, will cover the entire period of the action implementation.

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

## **5.9 Evaluation**

Having regard to the nature of the action, a final evaluation will be carried out for this action or its components via independent consultants contracted by the Commission.

It will be carried out for accountability and learning purposes at various levels (including for policy revision), taking into account in particular the fact that the evaluation of this action should yield important lessons to be taken into account during the next programming cycle with regards to EU assistance to Nigeria.

The Commission shall inform the implementing partner at least three months in advance of the dates foreseen for the evaluation missions. The implementing partner shall collaborate efficiently and effectively with the evaluation experts, and inter alia, provide them with all necessary information and documentation, as well as access to the project premises and activities.

The evaluation reports shall be shared with the partner country and other key stakeholders. The implementing partner and the Commission shall analyse the conclusions and recommendations of the evaluations and, where appropriate, in agreement with the partner country, jointly decide on the follow-up actions to be taken and any adjustments necessary, including, if indicated, the reorientation of the project.

Indicatively, one contract for evaluation services shall be concluded in 2021.

## **5.10 Audit**

Without prejudice to the obligations applicable to contracts concluded for the implementation of this action, the Commission may, on the basis of a risk assessment, contract independent audits or expenditure verification assignments for one or several contracts or agreements.

Indicatively, three contracts for audit services shall be concluded under a framework contract.

## **5.11 Communication and visibility**

Communication and visibility of the EU is a legal obligation for all external actions funded by the EU.

This action shall contain communication and visibility measures which shall be based on a specific Communication and Visibility Plan of the Action, to be elaborated at the start of implementation and supported with the budget indicated in section 5.6 above.

In terms of legal obligations on communication and visibility, the measures shall be implemented by the Commission, the partner country, contractors, grant beneficiaries and/or entrusted entities.

Appropriate contractual obligations shall be included in, respectively, the financing agreement, procurement and grant contracts, and delegation agreements.

The Communication and Visibility Manual for European Union External Action shall be used to establish the Communication and Visibility Plan of the Action and the appropriate contractual obligations.

## **6 PRECONDITIONS**

N.A.

## APPENDIX - INDICATIVE LOGFRAME MATRIX<sup>3</sup>

The activities, expected outputs and all the indicators, targets and baselines included in the logframe matrix are indicative and may be updated during the implementation of the action without an amendment to the financing decision. The indicative logframe matrix will evolve during the lifetime of the action: new lines will be added for listing the activities as well as new columns for intermediary targets (milestones) when it is relevant and for reporting purpose on the achievement of results as measured by indicators.

	Results chain	Indicators	Baselines (incl. reference year)	Targets (incl. reference year)	Sources and means of verification	Assumptions
Overall objective: Impact	To support Nigerian Government development efforts in implementing its key national development and economic recovery strategies; increase awareness of these strategies and EDF community development projects/programmes; as well as the role of the EU and its contribution in Nigeria.	1.** Average voice and accountability score (as measured by the worldwide governance index)	TBD	Increase by a third by 2020	1. Governance indicator report HDI M&E reports, JARs National ODA reports, National and International statistics	Government maintains strong political will and commitment towards its national development and economic recovery goals
		1.1.** income share held by women in the lowest 40% of income distribution (EURF Level 1)	TBD	TBD		
		1.2 Number of mechanisms in place to enhance policy coherence of sustainable development (SDG 17.14)	TBD	TBD		
		1.3 Number of men and women, in particular the poor and vulnerable, with equal rights to economic resources as well as access to basic services (SDG 1.4)				
		1.5 Percentage of population below poverty line reduced by 2020	TBD	35%	2. Media (TV/Radio) opinion polls, newspaper articles,	EUD-MBNP partnership at fostering public diplomacy is maintained.

<sup>3</sup> Indicators aligned with the relevant programming document are marked with '\*' and indicators aligned to the EU Results Framework with '\*\*'.

		<p>2.* Citizen level of awareness of key national development and economic recovery strategies (disaggregated by sex)</p> <p>3.* Citizens level of awareness of EU policies and programmes (disaggregated by sex)</p>			<p>online publications, U-report, social media report</p> <p>3. As above</p>	
Specific objective(s): Outcome(s)	1. To improve the implementation, monitoring and evaluation, communication of key national development and economic recovery strategies and policy priorities of MBNP; as well as increase awareness on EDF projects/programmes for sustainability.	1.1* No of individuals/ MDAs/CSOs/relevant stakeholders who have access to the key development strategies communicated by the MBNP	TBD	25% of relevant adult population or 30% relevant MDAs, OPS/CSOs and other relevant stakeholders	Project implementation and monitoring reports, JARs,	Turnover of trained or mentored staff will be appropriately managed with proper skills transfers
		1.2 Number of sound policy frameworks at national level, based on pro-poor and gender-sensitive development strategies, to support accelerated investment in poverty eradication actions (SDG 1.7)	TBD	TBD	M&E Reports, Audit Reports, Government Reports and Publications, Media	Citizens continued interest in the economic agenda of the government
		1.3* No of costed operational plans prepared from key national strategy documents and subjected to a mid-term review	TBD	At least 5 operational plans by 2020	Operational plans. MTR reports	
		1.4* No. of EDF projects/programmes documented and presented to stakeholders/FEC	TBD	At least 2 per quarter	Media monitoring, including print, electronic, online and social media.	
		1.5** No. of countries reporting progress in multi-stakeholder	TBD	TBD		The understanding

	2. To increase knowledge and understanding among the Nigeria population about the EU role in Nigeria including in development cooperation.	development effectiveness monitoring (SDG 17.16)  2.1* No of high level EU Public Diplomacy events, projects, programmes and actions reported in the media per quarter.	TBD	Minimum 6		and appreciation of the relevant public on the EU-Nigeria partnership will be deepened.
Outputs	1.1. Effective implementation and monitoring of the following MBNP strategies and or their successors: <ul style="list-style-type: none"> <li>• ERGP (2017-2020)</li> <li>• National integrated infrastructure master plan</li> <li>• Economic diversification and value chain development</li> <li>• Human capital development</li> </ul>	1.1* No of robust delivery and monitoring mechanisms established by the Govt. to ensure implementation of the strategies outlined.  1.2** Proportion of population satisfied with their last experience of public services (SDG 16.6)	TBD	4 (at least one per strategy)	Quarterly progress reports from the MBNP presented to the President/FEC.  Quarterly NEC reviews of progress of State's activities on these strategies.  Quarterly performance reports by MBNP on the progress of e.g. EGRP implementation.  Feedback from Nigerians, particularly youth from Social media engagement by EUD and/or MBNP.	Policy and strategy continuity is assured irrespective of government's political affiliation.
	1.2 Effective communication and improved awareness among stakeholders and population of the key national development and economic recovery strategies and policy priorities of MBNP	1.2* No. of citizens reached and sensitized (disaggregated by sex). Statistics on events attendance, average views/reach via traditional and social media, articles published, direct feedback from audiences.	TBD	20% increase	-ditto-	Increased media exposure on the strategies and priorities.
	1.3 Improved monitoring and evaluation, documentation, advocacy and awareness creation for sustainability of the EU-funded projects in Nigeria.	-ditto-	TBD	-ditto-	-ditto-	EU will enjoy/ gain increased media exposure and attention commensurate with its role in Nigeria.
		-ditto-	TBD	-ditto-		

	2.1 Improved visibility and increased awareness of EU's role and contribution to development in Nigeria					
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