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THIS ACTION IS FUNDED BY THE EUROPEAN UNION

ANNEX 3

to the Commission Implementing Decision on the financing of the multiannual action plan in favour of the Republic of South Sudan for 2022 and 2023 part 1

Action Document – Cooperation Facility 2022-2023

MULTI ANNUAL PLAN

This document constitutes the multi-annual work programme within the meaning of Article 110(2) of the Financial Regulation, within the meaning of Article 23 of the NDICI-Global Europe Regulation.

1 SYNOPSIS

1.1 Action Summary Table

1. Title CRIS/OPSYS business reference Basic Act	Cooperation Facility 2022-2023 OPSYS number: ACT-60981 Financed under the Neighbourhood, Development and International Cooperation Instrument (<u>NDICI-Global Europe</u>)
2. Team Europe Initiative	Yes 1) Green and resilient economy 2) Good governance, peace and rule of law for a just society This action will contribute to the Team Europe Initiative (TEI) “Good governance, peace and rule of law for a just society” in South Sudan (under development). Member States contributing to the TEI are France, Germany, the Netherlands, and Sweden. The TEI is covering interventions of approximately EUR 100 000 000, of which Member States’ contributions are expected to amount up to EUR 50 000 000 and the remaining EUR 50 000 000 will come from the EU budget (AAP 2021, AAP 2022, and CSO-LA 2021). The action will also contribute to the Team Europe Initiative on Green and resilient economy, which is yet to be developed.
3. Zone benefiting from the action	The action shall be carried out in South Sudan
4. Programming document	Multiannual Indicative Programme for South Sudan, for the period 2021-2027
5. Link with relevant MIP(s) objectives / expected results	Cross-cutting (non allocated) all priority areas on 1) Green and resilient economy 2) Human Development: education and health 3) Good governance, Peace and Rule of Law for a fairer society Objectives: - To provide follow-up and monitoring activities necessary for the implementation of financial resources managed by the EU Delegation.

	<ul style="list-style-type: none"> - To ensure support to on-going actions and preparation of new activities supported by EU. - To ensure strategic visibility of EU and to enhance strategic policy, political dialogue, and public diplomacy 			
PRIORITY AREAS AND SECTOR INFORMATION				
6. Priority Area(s), sectors				
7. Sustainable Development Goals (SDGs)	SDG 17 Partnerships for the goals			
8 a) DAC code(s)	43010-Multisector aid CRS 99810 Sectors not specified			
8 b) Main Delivery Channel	61000 – Private sector in provider country			
9. Targets	<input type="checkbox"/> Migration <input type="checkbox"/> Climate <input type="checkbox"/> Social inclusion and Human Development <input type="checkbox"/> Gender <input type="checkbox"/> Biodiversity <input type="checkbox"/> Education <input type="checkbox"/> Human Rights, Democracy and Governance			
10. Markers (from DAC form)	General policy objective @	Not targeted	Significant objective	Principal objective
	Participation development/good governance	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Aid to environment @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Gender equality and women's and girl's empowerment	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Trade development	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Reproductive, maternal, new-born and child health	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Disaster Risk Reduction @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Inclusion of persons with Disabilities @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Nutrition @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	RIO Convention markers	Not targeted	Significant objective	Principal objective
	Biological diversity @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Combat desertification @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change mitigation @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change adaptation @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

11. Internal markers and Tags:	Policy objectives	Not targeted	Significant objective	Principal objective
	Digitalisation @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	digital connectivity digital governance digital entrepreneurship digital skills/literacy digital services	YES <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	NO <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	/
	Connectivity @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	digital connectivity energy transport health education and research	YES <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	NO <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	/
	Migration @ (methodology for tagging under development)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Reduction of Inequalities @ (methodology for marker and tagging under development)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Covid-19	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
BUDGET INFORMATION				
12. Amounts concerned	Budget line(s) (article, item): BGUE-B2022-14.020121-C1-INTPA Total estimated cost: EUR 4 000 000 Total amount of EU budget contribution EUR 4 000 000			
MANAGEMENT AND IMPLEMENTATION				
13. Type of financing	Direct management through procurement with the entity(ies) to be selected in accordance with the criteria set out in section 4.4.1 and 4.4.2.			

1.2 Summary of the Action

This Action aims to cover **technical assistance**, monitoring and support for follow-up activities directly required for the sound implementation of financial resources managed by the EU Delegation in South Sudan. Considering the complex, fragile and insecure context in South Sudan, there is a need for specific technical assistance to support the EU Delegation in monitoring of EU supported programs with the implementing partners, in particular in marginalised areas.

It also aims to provide complementary support for the **identification and formulation of new actions** the EU may consider to undertake in South Sudan, through studies, assessments and other specific technical assistance. Given the complexities and volatile context in South Sudan, there is a need for specialised technical assistance to support the EU Delegation for defining well targeted and focused future cooperation activities.

Furthermore, it will provide support for sustained **strategic communication and public diplomacy activities to increase awareness, understanding and support to the EU and our partnership with the country**. This will be framed by the Global Gateway priorities and the flagships, and include campaigns towards the wider public as well as political communication on teamed up cooperation support of EU and EU MS (in the framework of **Team Europe Initiatives**) for cooperation activities leveraging above mentioned advocacy purposes. By applying a Team Europe approach, the EU and the EU MS are positioning themselves to support key reform processes in partnership with international community (African Union – AU and the Intergovernmental Agency for Development – IGAD), the multilateral community and other donors (such as the Troika – Norway, UK and the US).

The Action will apply a human rights based approach and promote gender equality and women empowerment. It will further mainstream the promotion and protection of the environment and climate change throughout its activities, in particular through interventions of communication as well as monitoring and evaluation of EU funded interventions.

2 RATIONALE

2.1 Context

Since South Sudan's independence in 2011, the country's progress towards stability and peace is hampered because of protracted local **conflicts and violence**, a massive **displacement** situation, **human rights abuses** (especially affecting women and children), arbitrary arrests and detentions resulting in a **shrinking civic space**, violations of International Humanitarian Law (IHL), **climate change** (increasing recurrence of floods). As a consequence, the majority of the population lives in **dire humanitarian conditions**.

Road **connectivity** is nearly **inexistent** and the **economy** is still largely dependent **on oil-related revenue** and on **international aid**. This in combination widespread **corruption** has a significant negative impact on economic growth, exchange rate, inflation and fiscal deficit. The state lacks both capacity and the political will to respond to the dire needs of the population.

The **Revitalised Agreement on the Resolution of the Conflict in the Republic of South Sudan (R-ARCSS)**, signed in September 2018, calls for **free, fair and credible national elections** that reflect the will of the people, to be carried out sixty days before the end of the transition period. This would **be the first time** that South Sudan conducts a general election since the country's independence in July 2011. In August 2022, the parties to the peace agreement agreed to launch a process of amending the peace agreement to extend the transitional period with two years, thus effectively postponing elections to December 2024. However, in the absence of a conducive environment for elections, the timeline for elections remains uncertain.

The implementation of the **peace agreement is lagging** mainly in the **absence of political buy-in**. In 2021, some momentum was created around the inauguration of the revitalized transitional national legislative assembly (RTNLA), but RTNLA suffers from capacity flaws and lack of driving engagement of its members. The revised national development strategy and the national budget (2021/2022) were adopted in the first quarter of 2022, but the **adoption of critical acts related to security and elections are delayed**. Censorship and arbitrary detainments result in **shrinking civic space**.

This Action is aligned with all **MIP priorities areas** on 1) *Green and resilient economy* and 2) *Human development: education and health and Good governance, peace and rule of law for a fairer society* and the **Global Strategy for the European Union's Foreign Security Policy (EUGS 2016)** and '**A New Strategic Agenda for 2019 –2024**', adopted by the European Council and promoting global peace and stability with democracy and human rights as key objectives. It will promote the core values of the EU, and contribute to its policy objectives spelled out in the **New Consensus on Development** and the implementation of the **EU-Africa Comprehensive Strategy**.

2.2 Problem Analysis

Short problem analysis:

In a the volatile, fragile and (politically) unpredictable context of South Sudan, **firstly** ongoing EU support needs to be closely monitored to adapt to evolving (positive as well as negative) developments. The EU Delegation needs therefore complementary support on monitoring EU supported projects given the complexities and the insecure context in conflict zones.

Secondly, future EU support needs to be timely targeted depending on evolving developments. The EU Delegation needs therefore complementary support in identification and formulation of new projects given the complexities at stake.

Thirdly, strong and timely strategic diplomacy and (political, policy) advocacy need to address all challenges in South Sudan for transformational impact. EU support joined with EU MS support (cooperation between EU and MS in Team Europe Initiatives) need to leverage such diplomacy and advocacy and therefore requires sound visibility.

Identification of main stakeholders and corresponding institutional and/or organisational issues (mandates, potential roles, and capacities) to be covered by the action:

Main stakeholders in the Action will be

A) Right holders

Representatives of the South Sudanese society have a crucial role in the ongoing and upcoming reforms and processes which provide for direct and indirect participation of right holders, including:

- **Youth**: South Sudan's young population needs to be empowered in the political, economic and rights-based approach agenda.
- **Women**: The considerable gender disparities need to be addressed. Girls and women in vulnerable situations need to be protected and have a voice in the public debate.
- **Civil society**: civic space needs to widen, in particular in the context of the permanent constitution making process, elections, but also on Human Rights and public accountability.
- **Marginalised communities** and people that are living in the most **vulnerable situations** (such as displaced people, persons with disabilities, people living in remote, natural and man-made disaster and conflict-affected areas) need to be included.

B) Duty bearers:

The Transitional Government of National Unity (RTGoNU), the Transitional National Legislative Assembly (RTNLA), the Council of States of South Sudan (and any succeeding parliamentary body) and subnational authorities.

South Sudanese parties and stakeholders to the R-ARCSS: need to step up engagement to move forward the implementation of the agreement and liaise with their constituencies.

International community: EU, EU MS, Multilateral partners, such as the United Nations Mission in South Sudan (UNMISS), the United Nations (UN) agencies, World Bank (WB), and the International Monetary Fund (IMF), regional partners, such as the African Union (AU) and the Intergovernmental Authority on Development (IGAD), and like-minded bilateral partners.

3 DESCRIPTION OF THE ACTION

3.1 Objectives and Expected Outputs

The Overall Objective (Impact) of this action is to provide support for strategic visibility of the EU and Team Europe approach contributing to strengthened and coordinated public diplomacy and advocacy for transformational impact on instability in South Sudan.

The Specific(s) Objective(s) (Outcomes) of this action are:

1. Strengthened follow-up and monitoring activities necessary for the impactful implementation of financial resources managed by the EU Delegation
2. Strengthened support on preparation of new impactful activities supported by EU
3. Increased awareness, understanding and support to the EU and our partnership with the country.

The Outputs to be delivered by this action contributing to the corresponding Specific Objectives (Outcomes) are:

- 1.1 contributing to Outcome 1 (or Specific Objective 1) Establishment of a sound monitoring system of ongoing EU supported cooperation interventions in South Sudan
- 2.1 contributing to Outcome 2 (or Specific Objective 2) Adoption of relevant, well targeted future EU supported development interventions in South Sudan
- 3.1 contributing to Outcome 3 (or Specific Objective 3) Strengthening strategic communication and public diplomacy, towards the wider public and stakeholders, on the key priorities including the Global Gateway through the flagships and through Team Europe Initiatives

3.2 Indicative Activities

Activities relating to Output 1.1: reinforce monitoring capacity of EU supported cooperation interventions in South Sudan

Activities relating to Output 2.1: reinforce technical capacity for identification and formulation of future EU development in South Sudan

Activities relating to Output 3.1: strengthen strategic communication and public diplomacy, and roll-out the Global Gateway through national campaigns towards the wider public as well as political communication around the flagships

The commitment of the EU's contribution to the Team Europe Initiative to which this action refers, will be complemented by other contributions from other Team Europe members (including France, Germany, Netherlands and Sweden). It is subject to the formal confirmation of each respective member's meaningful contribution as early as possible. In the event that the TEIs and/or these contributions do not materialise, the EU action may continue outside a TEI framework.

3.3 Mainstreaming

Environmental Protection & Climate Change

Outcomes of the SEA screening (relevant for budget support and strategic-level interventions)

The Strategic Environmental Assessment (SEA) screening concluded that no further action was required.

Outcomes of the EIA (Environmental Impact Assessment) screening (relevant for projects and/or specific interventions within a project)

The EIA (Environment Impact Assessment) screening classified the action as Category C (no need for further assessment).

Outcome of the CRA (Climate Risk Assessment) screening (relevant for projects and/or specific interventions within a project)

The Climate Risk Assessment (CRA) screening concluded that this action is no or low risk (no need for further assessment).

Gender equality and empowerment of women and girls

Communication on Gender equality will be mainstreamed in the action. In particular the specific situation and rights of women and girls will be targeted for outputs 3.1 and 3.2 .

Human Rights

Human rights will be addressed and mainstreamed throughout the action and in particular for outputs 3.1 and 3.2

Disability

The intervention will contribute to promote the full and equal enjoyment of all human and fundamental freedoms of all persons with disabilities and promote respect for their inherent dignity, in particular for output 3.1 and 3.2.

Democracy

The action will specifically promote a fair, inclusive and transparent electoral process and the enabling environment for such democratic process to take place. Democratic principles will be addressed in particular throughout outputs 3.1 and 3.2.

Conflict sensitivity, peace and resilience

Conflict sensitivity will be ensured on the basis of the conflict analysis screening finalised by EU and regularly to be updated.

Disaster Risk Reduction

Effects of climate change (flooding and droughts) while not specifically addressed, are inherently mainstreamed considering all envisaged outputs.

3.4 Risks and Lessons Learnt

Category	Risks	Likelihood (High/ Medium/ Low)	Impact (High/ Medium/ Low)	Mitigating measures
1-to the external environment	Increased instability and insecurity, including levels of violence, and/or a reduction in political and civic space, make project activities difficult or impossible.	High	High	The purpose of the action, in particular through its envisaged outputs 1.1 and 2.1 addresses directly the concerned risk in view of enhancing crisis adaptation measures of EU ongoing and future support. Furthermore, the envisaged outputs 3.1 and 3.2 will enhance relevant advocacy with key stakeholders (in particular at political elites' level) in addressing possible further deterioration of root causes for the fragile context in South Sudan.
2-to planning, processes and systems	Different priorities, views on complexities and challenges between	Low	Medium	Regular coordination meetings at Heads of Missions' level (EU, EU Member States, international and multilateral partners) will strive for a consensual

	EU with the other international and multilateral community create dissent and undermines coordination and cooperation.			approach on key priorities in particular with the intense multilateral agenda for South Sudan.
3-to people and the organisation	Spoilers attempt could slow or halt the activity implementation, intermittently or severely	High	High	Wide-ranging and regular contact and information sharing as envisaged in output 3.1, at all levels with stakeholders, e.g. with key political stakeholders of R-ARCSS, jointly with Member States under Team Europe approach and in close coordination with international (AU, IGAD), multilateral community (UNMISS and UN funds and agencies) and donors (such as the Troika).

Lessons Learnt:

Given the volatile and political unpredictable environment in South Sudan, a flexible approach for any intervention is needed. Therefore the descriptions of activities need to include flexibilities and mitigating measures for swift response and adapting to emerging and changing needs during implementation of the action.

Conflict sensitivity and do-no-harm needs to be factored in into all interventions, in line with the recommendations of the conflict analysis screening finalised by EU and to be regularly updated.

3.5 The Intervention Logic

The underlying intervention logic for this action is that

IF the activities to support enhanced EU visibility, public diplomacy and advocacy leveraged by well targeted (ongoing and future) EU/Team Europe support

AND there is strong coordination with the international, multilateral community on political and policy advocacy for transformational change

AND there is credible and genuine good will at South Sudanese political level for addressing the root causes of instability in South Sudan

THEN the envisaged outputs will be delivered and outcomes realised

IF the Outcome(s) are achieved

AND the assumptions at this level hold true,

THEN the action will contribute to the desired impact of strategic visibility of the EU and the Team Europe Initiatives contributing to strengthened and coordinated public diplomacy and advocacy for transformational impact

This is *BECAUSE* EU is historically a key-actor since South Sudan’s independence (in 2011), coordinates strongly with EU MS, international and multilateral partners, has substantial (ongoing and future) development support in key priority areas for South Sudan (in particular in support to its transitioning to a more legitimate state) and is therefore well positioned as powerful interlocutor with South Sudanese institutional and political key stakeholders.

3.6 Logical Framework Matrix

This indicative logframe constitutes the basis for the monitoring, reporting and evaluation of the intervention. On the basis of this logframe matrix, a more detailed logframe (or several) may be developed at contracting stage. In case baselines and targets are not available for the action, they should be informed for each indicator at signature of the contract(s) linked to this AD, or in the first progress report at the latest. New columns may be added to set intermediary targets (milestones) for the Output and Outcome indicators whenever it is relevant.

- At inception, the first progress report should include the complete logframe (e.g. including baselines/targets).
- Progress reports should provide an updated logframe with current values for each indicator.
- The final report should enclose the logframe with baseline and final values for each indicator.

The indicative logical framework matrix may evolve during the lifetime of the action depending on the different implementation modalities of this action. The activities, the expected Outputs and related indicators, targets and baselines included in the logframe matrix may be updated during the implementation of the action, no amendment being required to the Financing Decision.

PROJECT MODALITY (3 levels of results / indicators / Source of Data / Assumptions - no activities)

Results	Results chain (@):	Indicators (@):	Baselines (2022)	Targets (2027)	Sources of data	Assumptions
Impact	Support for strategic visibility of the EU and Team Europe Initiatives contributing to strengthened and coordinated public diplomacy and advocacy for transformational impact on instability in South Sudan	1 Increased visibility of the EU and Team Europe Initiative and advocacy leveraged by impactful development support by the EU and other members of the Team Europe Initiatives				<i>Not applicable</i>
Outcome 1	1. Strengthened follow-up and monitoring activities necessary for the impactful implementation of financial resources managed by the EU Delegation	1.1 corrective measures following monitoring reports and meetings	1.1 tbd	1.1 tbd	1.1 INTPA tools	The country remains stable and project activities have access to field sites.
Outcome 2	2 Strengthened support on preparation of new impactful activities supported by EU	2.1 amounts of new adopted action documents in annual action plans	2.1 : EUR 94 000 000	2.1 tbd	2.1 INTPA Operational System OPSYS	The partnership, coordination and cooperation with international and multilateral community
Outcome 3	3 Increased awareness, understanding and support to the EU and our partnership with the country.	3.1 EU awareness, brand recognition and approval rates among target public	3.1 Baseline survey 2023	3.1 tbd	3.1 Partner reporting 3.2 Partner reporting	

Output 1 relating to Outcome 1	1.1 Establishment of a sound monitoring system of ongoing EU supported cooperation interventions in South Sudan	1.1.1 Number of Technical assistance	1.1.1 : 3	1.1.1 tbd	1.1.1 EU data	remains strong. The national stakeholders, including the transitional government, remains committed to the partnership with the EU and their commitments to the implementation of the peace agreement.
		1.1.2 number of monitoring reports issued by TA	1.1.2: tbd	1.1.2 tbd	1.1.2 Partner reporting	
Output 1 relating to Outcome 2	2.1 Adoption of relevant, well targeted future EU supported development interventions in South Sudan	2.1.1 number of new actions adopted	2.1.1 : 3	2.1.1 tbd	2.1.1 EU data	
		2.1.2 MIP priority areas covered in a integrated triple nexus approach	2.1.2: 3	2.1.2 tbd	2.1.2 EU data	
Output 1 relating to Outcome 3	3.1 Strengthening strategic communication and public diplomacy, including solid political and policy advocacy towards the wider public and stakeholders, on the key priorities including the Global Gateway through the flagships and Team Europe Initiatives	3.1.1 Reach Engagement Follower growth Click through rate ¹ Perception of the EU	3.1.1 tbd	3.1.1 tbd	3.1.1 Social media and media monitoring	
					Survey 2027	
Output 2 relating to Outcome 3	3.2 Fostering strategic visibility of EU and EU MS (Team Europe) supported by cooperation interventions in the framework of Team Europe Initiatives (TEI)	3.2.1 number of social media/press releases on TEI visibility accompanied by policy advocacy	3.2.1 tbd	3.2.1 tbd	3.2.1 Partner reporting	
		3.2.2 number of jointly, EU and EU MS, organised visibility and communication events on TEI, accompanied by policy advocacy.	3.2.2 tbd	3.2.2 tbd	3.2.2 Partner reporting	

¹ Detailed indicators, baselines and targets will be defined in the Strategic Communication and Public Diplomacy strategic plan, to be developed by the Delegation

4 IMPLEMENTATION ARRANGEMENTS

4.1 Financing Agreement

In order to implement this action, it is not envisaged to conclude a financing agreement with the Republic of South Sudan.

4.2 Indicative Implementation Period

The indicative operational implementation period of this action, during which the activities described in section 3 will be carried out and the corresponding contracts and agreements implemented, is 60 months from the date of adoption by the Commission of this Financing Decision.

Extensions of the implementation period may be agreed by the Commission's responsible authorising officer by amending this Financing Decision and the relevant contracts and agreements.

4.3 Implementation of the Budget Support Component

N/A

4.4 Implementation Modalities

The Commission will ensure that the EU appropriate rules and procedures for providing financing to third parties are respected, including review procedures, where appropriate, and compliance of the action with EU restrictive measures².

4.4.1 Direct Management (Procurement)

This action may be implemented in direct management targeting outcome 1 and outcome 2 with entities, which will be selected by the Commission's services.

4.4.2 Direct Management (Procurement)

This action may be implemented in direct management targeting outcome 3 with entities, which will be selected by the Commission's services.

4.5. Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply, subject to the following provisions.

The Commission's authorising officer responsible may extend the geographical eligibility on the basis of urgency or of unavailability of services in the markets of the countries or territories concerned, or in other duly substantiated cases where application of the eligibility rules would make the realisation of this action impossible or exceedingly difficult (Article 28(10) NDICI-Global Europe Regulation).

4.6. Indicative Budget

Indicative Budget components	EU contribution
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² www.sanctionsmap.eu. Please note that the sanctions map is an IT tool for identifying the sanctions regimes. The source of the sanctions stems from legal acts published in the Official Journal (OJ). In case of discrepancy between the published legal acts and the updates on the website it is the OJ version that prevails.

	(amount in EUR)
Implementation modalities – cf. section 4.4	
Cooperation Facility	4 000 000
Objective 1. Strengthened follow-up and monitoring activities necessary for the impactful implementation of financial resources managed by the EU Delegation	3 000 000
<i>Procurement (direct management) cf. section 4.4.1</i>	<i>3 000 000</i>
Objective 2. Strengthened support on preparation of new impactful activities supported by EU	500 000
<i>Procurement (direct management) cf. section 4.4.1</i>	<i>500 000</i>
Objective 3. Increased awareness, understanding and support to the EU and our partnership with the country.	500 000
<i>Procurement (direct management) cf. section 4.4.2</i>	<i>500 000</i>
	4 000 000
Procurement – total envelope under section 4.4.1 and 4.4.2	
Evaluation – cf. section 5.2 Audit – cf. section 5.3	will be covered by another Decision
Totals	4 000 000

4.7. Organisational Set-up and Responsibilities

The EU Delegation is in direct control over the action (direct management: services).

Key project stakeholders, in particular EU Member States, civil society (in particular women and youth CSO, and most vulnerable in general), on outcome 2 and 3, implementing partners and government at national and subnational level (in particular in marginalised regions) on outcome 1, 2 and 3 will be closely associated in the implementation.

As part of its prerogative of budget implementation and to safeguard the financial interests of the Union, the Commission may participate in the above governance structures set up for governing the implementation of the action.

5 PERFORMANCE MEASUREMENT

5.1 Monitoring and Reporting

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process, and part of the implementing partner's responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular progress reports (not less than annual) and final reports. Every report shall provide an accurate account of

implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (Outputs and direct Outcomes) as measured by corresponding indicators, using as reference the logframe matrix (for project modality) and the partner's strategy, policy or reform action plan list (for budget support).

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

Roles and responsibilities for data collection, analysis and monitoring:

The data collection, analysis and monitoring for the indicators in the logical framework will be the responsibility of the implementing partner. Thus, the logical framework will be aligned with the results framework of the intervention.

The participation of stakeholders will be ensured at the contracting level, including specific provisions on the involvement and approach towards stakeholders and right holders of the interventions.

5.2 Evaluation

Having regard to the nature of the action, a final evaluation may be carried out for this action or its components via independent consultants and/or through a joint mission contracted by the Commission and/or via an implementing partner.

It will be carried out for accountability and learning purposes at various levels (including for policy revision), taking into account in particular the fact that South Sudan is going through a transitional period where an election would be the first electoral process since the country's independence.

The Commission shall inform the implementing partner at least 1 month in advance of the dates envisaged for the evaluation missions. The implementing partner shall collaborate efficiently and effectively with the evaluation experts, and inter alia provide them with all necessary information and documentation, as well as access to the project premises and activities.

The evaluation reports may be shared with the partners and other key stakeholders following the best practice of evaluation dissemination. The implementing partner and the Commission shall analyse the conclusions and recommendations of the evaluations and, where appropriate, apply the necessary adjustments.

The financing of the evaluation may be covered by another measure constituting a Financing Decision.

5.3 Audit and Verifications

Without prejudice to the obligations applicable to contracts concluded for the implementation of this action, the Commission may, on the basis of a risk assessment, contract independent audit or verification assignments for one or several contracts or agreements.

6 STRATEGIC COMMUNICATION AND PUBLIC DIPLOMACY

The 2021-2027 programming cycle will adopt a new approach to pooling, programming and deploying strategic communication and public diplomacy resources. Regional and global strategic communication and public diplomacy funds will be managed from headquarters. At country level, action documents for specific sector programmes are no longer required to include a provision for communication actions promoting the programmes concerned. These resources will instead be consolidated in Cooperation Facilities established by support measure action documents, allowing Delegations to plan and execute multiannual strategic communication and public diplomacy actions with sufficient critical mass to be effective on a national scale.

To that end, Delegations will first develop short strategic communication and public diplomacy plans that reflect the objectives of the Delegation as a whole in this domain, initially covering the period up to the Mid-Term Review (MTR). The plans will be endorsed by a coordination mechanism comprised of the EEAS, DG INTPA, DG NEAR and FPI, and will be reviewed, modified and extended as appropriate as part of the MTR process.

Appendix 1 REPORTING IN OPSYS

An Intervention³ (also generally called project/programme) is the operational entity associated to a coherent set of activities and results structured in a logical framework aiming at delivering development change or progress. Interventions are the most effective (hence optimal) entities for the operational follow-up by the Commission of its external development operations. As such, Interventions constitute the base unit for managing operational implementations, assessing performance, monitoring, evaluation, internal and external communication, reporting and aggregation.

Primary Interventions are those contracts or groups of contracts bearing reportable results and respecting the following business rule: ‘a given contract can only contribute to one primary intervention and not more than one’. An individual contract that does not produce direct reportable results and cannot be logically grouped with other result reportable contracts is considered a ‘support entities’. The addition of all primary interventions and support entities is equivalent to the full development portfolio of the Institution.

The present Action identifies as;

Action level		
<input type="checkbox"/>	Single action	Present action: all contracts in the present action
Group of actions level		
<input type="checkbox"/>	Group of actions	Actions reference (CRIS#/OPSYS#):
Contract level		
<input checked="" type="checkbox"/>	Group of Contracts	Direct management (section 4.4.1): one or more service contracts for each <ul style="list-style-type: none"> - Specific objective 1: Strengthened follow-up and monitoring activities necessary for the impactful implementation of financial resources managed by the EU Delegation - EUR 3 000 000 - Specific objective 2: Strengthened support on preparation of new impactful activities supported by EU – EUR 500 000 - Specific objective 3: Strengthened strategic visibility of EU and to enhance strategic policy, political dialogue, and public diplomacy – EUR 500 000

³ [Ares\(2021\)4450449](#) - For the purpose of consistency between terms in OPSYS, DG INTPA, DG NEAR and FPI have harmonised 5 key terms, including ‘action’ and ‘Intervention’ where an ‘action’ is the content (or part of the content) of a Commission Financing Decision and ‘Intervention’ is a coherent set of activities and results which constitutes an effective level for the operational follow-up by the EC of its operations on the ground. See more on the [concept of intervention](#).