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**THIS ACTION IS FUNDED BY THE EUROPEAN UNION**

**ANNEX III**

to the Commission Implementing Decision on the financing of the multiannual action plan in favour of Viet Nam for 2024 and 2025

**Action Document for EU-VN Promoting Circular Economy in the Agriculture Sector**

**MULTIANNUAL ACTION PLAN**

This document constitutes the multiannual work programme within the meaning of Article 110(2) of the Financial Regulation, within the meaning of Article 23(1) and (2) of the NDICI-Global Europe Regulation.

**1 SYNOPSIS**

1.1 Action Summary Table

<b>1. Title CRIS/OPSYS business reference Basic Act</b>	EU-VN Promoting Circular Economy in the Agriculture Sector OPSYS number: ACT-62816 Financed under the Neighbourhood, Development and International Cooperation Instrument (NDICI-Global Europe)
<b>2. Team Europe Initiative</b>	Yes TEI 1: Climate-resilient, low-carbon circular economy TEI 2: Responsible entrepreneurship and enhanced skills for decent employment
<b>3. Zone benefiting from the action</b>	The action shall be carried out in Viet Nam
<b>4. Programming document</b>	EU-Viet Nam Multi-annual Indicative Programme 2021-2027
<b>5. Link with relevant MIP(s) objectives / expected results</b>	The action will mainly contribute to the following expected results of the MIP: <i>Priority Area 1: Climate-responsive digital circular economy</i> ; Expected result 1.2.1: Energy efficiency is enhanced; Expected result 1.3.2: Production and consumption practices are more sustainable <i>Priority area 2: Responsible entrepreneurship and enhanced skills for decent employment</i> ; Expected result 2.1.1: More companies adopt responsible business practices
<b>PRIORITY AREAS AND SECTOR INFORMATION</b>	
<b>6. Priority Area(s), sectors</b>	410 General environmental protection 430 Other multisector
<b>7. Sustainable Development Goals (SDGs)</b>	Main SDG: SDG 12: - Ensure sustainable consumption and production patterns Other significant SDGs: SDG 5 - Gender equality SGD 6 - Clean water and sanitation for all SDG 7 - Affordable and clean energy

	SDG 8 - Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all SDG 9 - Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation SDG 10 - Reduced inequalities SDG 13 - Take urgent action to combat climate change and its impacts by regulating emissions and promoting developments in renewable energy SDG 16 - Peace, Justice, and Strong Institutions			
<b>8 a) DAC code(s)</b>	41010 - Environmental policy and administrative management – 50% 43010 - Multisector aid – 50%			
<b>8 b) Main Delivery Channel</b>	13000 – Third country government (Delegated co-operation)			
<b>9. Target</b>	<input type="checkbox"/> Migration <input checked="" type="checkbox"/> Climate <input checked="" type="checkbox"/> Social inclusion and Human Development <input checked="" type="checkbox"/> Gender <input checked="" type="checkbox"/> Biodiversity <input type="checkbox"/> Education <input type="checkbox"/> Human Rights, Democracy and Governance			
<b>10. Markers (from DAC form)</b>	<b>General policy objective @</b>	<b>Not targeted</b>	<b>Significant objective</b>	<b>Principal objective</b>
	Participation development/good governance	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Aid to environment @	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Gender equality and women’s and girl’s empowerment	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Reproductive, maternal, new-born and child health	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Disaster Risk Reduction @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Inclusion of persons with Disabilities @	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Nutrition @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	<b>RIO Convention markers</b>	<b>Not targeted</b>	<b>Significant objective</b>	<b>Principal objective</b>
	Biological diversity @	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Combat desertification @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change mitigation @	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Climate change adaptation @	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>11. Internal markers and Tags</b>	<b>Policy objectives</b>	<b>Not targeted</b>	<b>Significant objective</b>	<b>Principal objective</b>
	Digitalisation @	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	digital connectivity	YES <input checked="" type="checkbox"/>	NO <input type="checkbox"/>	/

	digital governance	<input checked="" type="checkbox"/>	<input type="checkbox"/>	/
	digital entrepreneurship	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
	digital skills/literacy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
	digital services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
	Connectivity @	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	digital connectivity	<input checked="" type="checkbox"/>	<input type="checkbox"/>	/
	energy	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
	transport	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
	health	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
	education and research	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
	Migration @	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Reduction of Inequalities1 @	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Covid-19	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>BUDGET INFORMATION</b>				
<b>12. Amounts concerned</b>	<p>Budget line(s) (article, item): 14.020131</p> <p>Total estimated cost: EUR 11 500 000</p> <p>Total amount of EU budget contribution EUR 11 500 000</p> <p>The contribution is for an amount of EUR 11 500 000 from the general budget of the European Union (EU) for 2025, subject to the availability of appropriations for the respective financial year following the adoption of the relevant annual budget, or as provided for in the system of provisional twelfths</p>			
<b>MANAGEMENT AND IMPLEMENTATION</b>				
<b>13. Type of financing</b>	<b>Indirect management</b> with one or more entities to be selected in accordance with the criteria set out in section 4.4.2			

## 1.2 Summary of the action

The EU and Viet Nam have a strong partnership, building on various bilateral agreements, notably the Partnership and Cooperation Agreement (PCA) and the Free Trade Agreement (EVFTA). Since the entry into force of the EVFTA, bilateral trade between the EU and Viet Nam has grown significantly. To date, Viet Nam is the EU's biggest trading partner in the Association of Southeast Asian Nations (ASEAN) and the EU is one of the biggest foreign investors in Viet Nam.

In the context of socio-economic development, the EU and Viet Nam share a common interests in the green and circular transition. As a lead global player in achieving net-zero by 2050, the EU has put in place a set of strategies and policies to support this transition process, which also impacts economic actors in partner countries including Viet Nam. The policy reforms under the EVFTA and the EU Green Deal in particular require them to fulfil increasing social and environmental standards, for which the regulator and the business sector in Viet Nam will need to demonstrate more progress. Supporting Viet Nam to develop a responsible, circular economy, including from a gender equality and disability-inclusion perspectives, focusing on sectors which have strong linkages with

<sup>1</sup> For more information, please consult: The European Commission inequality marker - Publications Office of the EU (europa.eu) and Inequality Marker – Complementary Guidelines Application of the I-Marker to SSC fiches and Action Documents | Capacity4dev (europa.eu)

the EU market and the priority value chains of the EU Circular Economy Action Plan would contribute to the green transition process of both sides.

The action aligns with priorities of both sides and will strengthen the bilateral partnership, including in the area of trade and investment.

The **overall objective** of the action is to contribute to the development of a climate neutral, responsible and circular economy in Viet Nam. It aims to achieve the following **specific objectives**:

- Specific objective 1: To improve the regulatory framework and business environment for the uptake of gender-sensitive, responsible and circular economy practices.
- Specific objective 2: To improve the circularity in agriculture value chains.

The action was designed and will be implemented in synergy with two other actions under the 2024-2025 Multiannual Action Plan in favour of Viet Nam supporting circular economy in Viet Nam, namely action 62815 – EU – Viet Nam Promoting Circular Economy in the Industrial sector and action 62485 - Promoting Inclusive Circular Economy in Viet Nam. The three actions, covering a diverse group of stakeholders, will provide a comprehensive package of support to develop an eco-system for transition to a circular economy in Viet Nam.

The action will bring in relevant European and international experiences to share with Viet Nam, provide hands-on advice on policies and support the implementation of responsible, circular economy (RCE) initiatives in the agriculture sector. To do so, the action will engage with a wide range of stakeholders, including duty bearers (such as public authorities at the central and provincial levels, agri-enterprises) and economic and non-state actors in the agriculture sector. EU and EU Member States, as well as relevant European Development Finance Institutions, will be engaged in a Team Europe approach to the maximum extent to share the EU's experiences on relevant regulatory framework, good practices and models, as part of the Global Gateway framework. The action will also work with the European business community, and European development banks and financiers to promote sustainable and inclusive production, trade and investment, and mobilize finance for bankable RCE projects identified during the implementation phase. Digitalisation will be mainstreamed to support the management and implementation of RCE initiatives.

The Action will contribute to the following priorities of the Multiannual Indicative Programme (MIP) 2021-2027 in favour of Vietnam:

- Priority Area 1: Climate-responsive digital circular economy
- Priority area 2: Responsible entrepreneurship and enhanced skills for decent employment

It will also contribute to the implementation of the Global Gateway Strategy, the Green Deal and the underlying Circular Economy Action Plan, the EU-ASEAN Global Gateway Investment Package, the Team Europe Initiative (TEI) in Viet Nam on 'Climate-resilient, low-carbon circular economy'<sup>2</sup> and the TEI on 'Responsible entrepreneurship and enhanced skills for decent employment'<sup>3</sup> and is aligned also with the ASEAN regional 'Green TEI'<sup>4</sup>. It complements other actions under the MIP and will be implemented in synergy with support provided through a Team Europe approach and other trusted development partners to Viet Nam. It will support the national commitments on climate change mitigation and adaptation set in the updated Nationally Determined Contributions (NDC).

The action will contribute to EU's Action Plan on Gender Equality and Women's Empowerment in External Relations 2020–2025 (GAP III)<sup>5</sup>, especially to its Thematic Area of Engagement "Promoting economic and social rights and empowering girls and women" and "Addressing the challenges and harnessing the opportunities offered by the green transition and the digital transformation".

The Action will contribute significantly to SDG 12 - Ensure sustainable consumption and production patterns, while also supporting progress toward SDG 5, SDG 6, SDG 7, SDG 8, SDG 9, SDG 10, SDG 13 and SDG 16. It

<sup>2</sup> Participants in TEI 1: Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Netherlands, Sweden, European Commission, and EIB.

<sup>3</sup> Participants in TEI 2: Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Netherlands, Sweden, and European Commission.

<sup>4</sup> Participants in Green TEI: Austria, Denmark, France, Finland, Germany, Italy, Romania, European Commission, and EIB.

<sup>5</sup> The [Gender Action Plan III](#) is a Joint communication by the Commission and the High Representative of the Union for Foreign Affairs and Security Policy which was welcomed through [EU Presidency Conclusions](#) of 16 December 2020 endorsed by 24 Member States

will be implemented with a combination of indirect management through entrusted entities and direct management with civil society. A Financing Agreement with the Government of Viet Nam, represented by the Ministry of Agriculture and Rural Development (MARD) is envisaged.

## 2 RATIONALE

### 2.1 Context

Viet Nam is a dynamic emerging partner that wants to play an increasing role in world affairs. Since establishing diplomatic ties in October 1990, Viet Nam has become one of the EU's main partners in Southeast Asia. No other country in South East Asia is party to as many agreements with the EU: the PCA, the EVFTA and the Investment Protection Agreement (EVIPA – Member States' ratification ongoing), the Framework Participation Agreement (FPA) and the Forest Law Enforcement, Governance and Trade Voluntary Partnership Agreement (FLEGT VPA). These agreements are the cornerstones of the EU's relationship with Viet Nam, offering opportunities for enhanced engagement in a number of strategic areas.

The EU launched its Indo-Pacific and Global Gateway Strategies in a context of accelerating geopolitical and geostrategic shifts in the region. Viet Nam has been identified as one of 16 key countries by the EEAS for increased EU strategic engagement. The Global Gateway Strategy seeks to foster a rules-based international order, a level playing field, as well as an open and fair environment for trade and investment, tackling climate change and supporting connectivity with the EU. growth

Since the entry into force of the EVFTA, bilateral trade between the EU and Viet Nam grew significantly. Viet Nam became the EU's 16<sup>th</sup> largest partner in terms of total trade of goods in 2022. In the past 5 years, the annual average growth rate was 5% for EU exports to Viet Nam and more than 10% for Viet Nam's exports to the EU. However, the policy reforms under the EVFTA require fulfilment of environmental and labour related commitments, on which Viet Nam will need to demonstrate more progress.

The export-led growth model implemented by Viet Nam since 1980s has helped the country to achieve an average growth rate of 7% over the last decades and to become a lower-middle income country. Today, Viet Nam is a major hub for the production of textiles<sup>6</sup>, footwear and electronics. It is also ranked among the top ten seafood suppliers, with products being exported to 170 markets in the world. Shrimp, pangasius, tuna, squid and octopus are main seafood products exported by the country.

The country's economic growth model however has been relying on intensive use of resources and has led to environmental degradation. Viet Nam's rapid growth and industrialisation have caused negative impacts on the environment and natural assets. It is one of the world's five most vulnerable countries to climate change, where typhoons, floods, droughts, and landslides frequently threaten a high proportion of the country's population and economic assets concentrated along its long, densely populated coast. Implementing circular economy principles in Viet Nam's economy and priority value chains will support building resilience to climate change and reducing carbon emissions by promoting resource efficiency, minimising waste, and fostering the reuse and recycling of materials. Integrating circular economy principles in industrial production and agriculture reduces reliance on non-renewable resources and curtails environmental degradation, decreasing greenhouse gas emissions and enhancing the resilience of systems to climate change impacts, thus providing a comprehensive approach to environmental stewardship and climate adaptation. Like many other countries, Viet Nam cannot afford to continue the current development path. To sustain its long-term economic growth and achieve sustainable development goals, the country will need to adjust its growth models and switch to a more responsible, smarter and greener economy.

In the context of agriculture, Viet Nam's NDC targets include both mitigation and adaptation measures. These measures aim to reduce greenhouse gas emissions from agricultural activities and enhance the sector's resilience to climate change. Strategies involve promoting carbon sequestration, improving water use efficiency, and adopting renewable energy solutions in agricultural processing and manufacturing. These efforts are designed to lower the carbon footprint of agriculture, which is a significant emitter of greenhouse gases.

The government recognized the need to pursue a more sustainable pathway and accordingly adopted in 2021 the 'Viet Nam Green Growth Strategy for the period 2021–2030 with a vision to 2050'. At COP26, it committed to achieve net-zero emission by 2050. The government passed the National Strategy of Sustainable Agriculture and

<sup>6</sup> Viet Nam is the 3<sup>rd</sup> biggest exporter of textile (<https://worldpopulationreview.com/country-rankings/textile-exports-by-country>).

Rural Development (2021-2030) and the Master Plan for Development of Circular Economy in 2022, and subsequently updated its Nationally Determined Contribution (NDC), pledging to reduce greenhouse gas (GHG) emission by 15.8 % by 2030 compared to the business-as-usual scenario (unconditional contribution), and to further aim at 43.5 % reduction with support from the international community (conditional contribution). In December 2022, the government signed a political declaration with the International Partners Group<sup>7</sup> led by the EU and the United Kingdom of Great Britain and Northern Ireland (UK) to establish the Just Energy Transition Partnership, which will mobilise at least USD 15.5 billion through a combination of appropriate financial instruments to support the needs of Viet Nam's just energy transition.

While the ambitions of the above Vietnamese vision are high, implementation progress is slow. The business sector in the country is facing increasing challenges in demonstrating their compliance with environmental standards set by its major export markets, including the European's. The government of Viet Nam has expressed its strong interest in learning from the EU experiences and receiving EU's technical assistance to materialize its strategy objectives, particularly the development of a responsible, smart and circular economy. By leveraging circular and responsible economy practices alongside digital transition, Viet Nam can sustain its economic growth while reducing its environmental footprint. Team Europe has extensive knowledge and experience to share in this field and can build on its existing strong international cooperation to assist Viet Nam in key policy areas of the EU's Green Deal, the EU Circular Action Plan and the Global Gateway.

This action will contribute to two priorities of the MIP 2021-2027, namely (i) climate-responsive digital circular economy and (ii) responsible entrepreneurship and enhanced skills for decent employment. It complements other on-going and upcoming supports to Viet Nam, notably the action promoting circular economy in the industrial sector, the action on Promoting inclusive Circular Economy in Viet Nam, the Decent Work Programme, the Technical and Vocational Training Programme, the SWITCH-Asia Programme, as well as the Integrated Sustainable Landscape Management (I-landscape), Smart Agro-ecological Transformation of Farming Systems towards Resilience and Sustainability (STAR-FARM) projects.

It will contribute to the Commission objectives and priorities, notably to the European Green Deal, the Global Gateway strategy, the EU Circular Economy Action Plan, and their related policies and strategies, including the zero deforestation regulation. The European Green Deal demands a transformational change to make the Europe the first climate neutral continent in the world by 2050. Most recently, the 'Fit for 55' legislation sets legally binding climate targets covering all key sectors of the economy. To ensure a level playing field for European companies, the Carbon Border Adjustment Mechanism requires that imported goods pay an equivalent carbon price on targeted sectors.

The Global Gateway strategy is the EU's contribution to narrowing the global investment gap, supporting global economic recovery, and accompanying the twin green and digital transitions beyond European borders. Global Gateway covers both hard connectivity and the enabling environment, regulatory frameworks and norms and standards. It aims at boosting smart, clean and secure links in the digital, climate, energy and transport sectors, and to strengthen education, research and health systems across the world.

The EU's **Farm to Fork Strategy** recognises the inextricable links between human health, plant health, animal health and eco-system health and seek to reduce dependency on pesticides and antimicrobials, reduce excess fertilisation, increase organic farming, improve animal welfare, and reverse biodiversity loss. Putting the food systems on a sustainable path brings new opportunities for operators in the food value chain. Additionally, the EU's Biodiversity Strategy underlines that the biodiversity conservation will need to be strengthened to ensure the provision of safe, sustainable, nutritious and affordable food. The Regulation on Deforestation-free products is aimed at reducing the EU's impact on global deforestation and forest degradation by promoting the production and consumption of 'deforestation-free' products.

The **Green Deal Industrial Plan** puts the Europe's net-zero industry in the lead in the transition to climate neutrality. One of the four pillars of the Industrial Plan facilitates open and fair trade, strengthening global cooperation and making trade work for the green transition. It is built on the engagement with the EU partners, including through the network of Free Trade Agreements and other forms of cooperation to build supply chain resilience.

The EU's **Circular Economy Action Plan 2020** puts the EU in the leading position to drive the global transition to a just, climate-neutral, resource efficiency and circular economy. Innovative models powered by digital

<sup>7</sup> The International Partners Group consists of the EU, the UK, the United States of America, Japan, the Federal Republic of Germany, the Republic of France, the Italian Republic, Canada, the Kingdom of Denmark and the Kingdom of Norway

technologies will not only accelerate circularity but also make us less dependent on primary materials. Scaling up the circular economy throughout the value chains, from front-runners to the mainstream economic players, will make a decisive contribution to achieving climate neutrality by 2050. Key product value chains requiring urgent actions are electronic and ICT, batteries and vehicles, packaging, plastics, textile, construction and buildings, food, water and nutrients.

The **EU Corporate Sustainability Due Diligence Directive** aims to foster sustainable and responsible corporate behaviour by requiring companies to identify and address adverse human rights and environmental impacts in their operations and value chains. This directive will promote the green and circular transition by ensuring businesses minimise negative impacts and adopt sustainable practices, thus reducing environmental degradation and enhancing resilience to climate change. The directive mandates large companies to develop climate change mitigation plans aligned with the Paris Agreement, promoting transparency, legal certainty, and innovation, and setting a potential global standard for mandatory due diligence.

Viet Nam is the EU's biggest trading partner in ASEAN, with bilateral trade-in-goods amounted to EUR 64.2 billion in 2022. The EU is one of the biggest foreign investors in Viet Nam, with a total foreign direct investment outward stock of EUR 8 billion in 2021<sup>8</sup>. The largest sector of investment by the EU is industrial processing and manufacturing, while Viet Nam's main exports to the EU are electronic products, footwear and textiles, coffee, rice, seafood, and furniture. These export commodities fall under the key product value chains of the EU's Circular Economy Action Plan 2020. Working with Vietnamese export sectors that have strong linkages with the EU key value chains for circular economy is therefore important to ensure the achievement of the EU ambitions on circular economy and green transition.

The action is expected to improve bilateral trade and investment, and contribute to the implementation of the EVFTA, notably Chapter 13 on Trade and Sustainable Development. It will work with both government and the private sector to improve regulations and create a more enabling environment to support businesses to switch to cleaner production, resource efficient and circular business models. This encompasses facilitation of access to finance to scale up investments in green infrastructures, digital-circular economy technologies, including opportunities brought by the European Fund for Sustainable Development Plus (EFSD+) under the NDICI -GE, in the context of the EU Global Gateway strategy.

A just and inclusive transition towards circularity calls for a stronger participation of women in all their diversity, and inclusion of persons with disabilities across the *entire* circular economy spectrum<sup>9</sup>. Accordingly, the Action will promote for more responsible business conducts, which address the gender gaps and promote the inclusion person with disabilities.

## 2.2 Problem Analysis

Viet Nam is among the top five countries most affected by climate change<sup>10</sup>. It has an extensive coastline and diverse but generally warm climate including temperate and tropical regions. The country's low-lying coastal and river delta regions are highly vulnerability to rising sea levels. Viet Nam faces potentially significant social and economic impacts across multiple regions and sectors. It was estimated that climate change would reduce national income by up to 3.5% by 2050. Without effective adaptation and disaster risk reduction efforts, multidimensional poverty and inequality are likely to increase.

Viet Nam is ranked the third in the South-east Asia region and the 15<sup>th</sup> in the world in terms of population size, with an estimated population of 100.3 million in 2023. Approximately one third of whom live in the metropolitan areas of its two mega-cities, Hanoi and Ho Chi Minh cities. Viet Nam has been experiencing fast urbanisation. At the end of 2023, urban area accounts for 42% of the total area, hosting 38.1% of the total population<sup>11</sup>. Growing population and rapid urbanisation have increased the demand for natural resources and pressure on the environment.

Against the background of economic growth and rising average incomes, Viet Nam is facing growing inequality. The richest are taking a disproportionate share of income and the gap between the richest 20% and the rest has

<sup>8</sup> The European Chamber of Commerce in Viet Nam (EuroCham) was established in 1998. Eurocham has more than 1400 members, representing one of the biggest foreign bussiness association in Viet Nam.

<sup>9</sup> Why adopting a gender-inclusive approach towards Circular Economy matters, UNIDO 2022

<sup>10</sup> The WB, Climate Risk country profile, 2021

<sup>11</sup> General Statistical Office of Viet Nam, 2024

been widening since 2004<sup>12</sup>. The poorest households are increasingly concentrated in low-income agricultural activities and these groups risk falling further behind and being less connected to the more vibrant sectors of the economy<sup>13</sup>. From a gender perspective, job opportunities have been mostly inclusive as the rate of women working in Viet Nam is 73%<sup>14</sup>, much higher than the regional peers. However, Vietnamese women are being incorporated into industrialization more as wage workers than as entrepreneurs. Women entering export-oriented manufacturing sectors are largely wage workers and tend to be younger and better educated than the women working in agriculture. Regarding women entrepreneurs, they report various forms of discrimination in accessing productive resources and networks, gender pay gaps, and lack of education, which may translate into limited knowledge of legal provisions, or simply less self-confidence<sup>15</sup>. With a much greater share of care responsibilities due to social norms and limited public support, women have less freedom to pursue more labour-intensive occupations, while family business income for women is lower than for men because of fewer hours worked.

In general, there is a serious shortage of data on specific groups of persons with disabilities (PwDs) in Viet Nam, especially those who are most marginalized, including persons with hearing and print disabilities. The National Survey on PwDs (2016) found there were 6.2 million PwDs in Viet Nam. This represents 7 percent of the population. Of these PwDs, 58% were women. The report highlights the high incidence of poverty among persons with disabilities, high rates of unemployment, and 71% of employed stated they worked in the informal sector<sup>16</sup>. Common stereotypes about persons with disabilities from the community which lead to discrimination stem from deeply rooted cultural or religious concepts<sup>17</sup>.

The agriculture sector, including agriculture, forestry, aquaculture and fishery, continues to affirm its important position as a key pillar of the economy, ensuring food security and contributing to macroeconomic stability. The sector grew at the rate of 3.83% in 2023, the highest level in the last 5 years, and contributed 12% of the GDP. Viet Nam has become one of the world's leading producers and exporters of many agricultural products, such as coffee, peanuts, rice, shrimp, pangasius, tuna, squid and others.

Decades of expansion and intensification of unsustainable agricultural practices, however, have resulted in declining agricultural productivity and degradation of biodiversity and environmental quality in Viet Nam. This "take-make-dispose" behavior leads to a series of problems. Viet Nam produced about 43.5 million tons of rice in 2023, but about 28.3% of straw were burned directly and 18.4% of that were left untreated on the fields. It is also reported that 30.5% of rice husks were burned, 31% of that were reused as fuel and only 16.5% of that were collected for producing bio-char<sup>18</sup>. The burning practice contributes to air pollution and does not optimize the value of agriculture residues and by-products.

Agriculture is also one of the most water intensive sector, consuming about 100 billion cubic meter annually, accounting for approximately 88% of the total water consumption in the production sector. Waste water from agricultural activities often contains organic matters (such as protein, carbohydrate, lipid), nutrients (such as nitrogen, phosphorous, kali), non-organic matters (such as minerals, heavy metals), sediments, toxic chemicals (such as pesticide, chemical fertilizers) and pathogens (such as bacteria, virus). Most of the agricultural waste water is not collected and properly treated before discarding into the environment. In 2022, aquaculture generated about 1.2 million tons of waste sludge of which only 27% was pre-treated<sup>19</sup>. The sector produced 98,6 million tons of CO<sub>2</sub>e, accounting for 30 % of the national GHG emission in 2016<sup>20</sup>. It also generates a huge volume of waste and residues.

Like the industrial sector, the agricultural policy framework also faces lots of challenges. Although the government strategies are ambitious, they have not been effectively translated into concrete policies and incentives to encourage agriculture economic actors to invest in circular economy business models. The traditional growth model, with a short-term vision, has prioritized productivity and rapid economic growth and in favors of immediate gains over sustainability and long-term benefits. For example, Viet Nam set target to be a top shrimp producing

<sup>12</sup> [https://www-cdn.oxfam.org/s3fs-public/file\\_attachments/bp-vietnam-inequality-120117-en.pdf](https://www-cdn.oxfam.org/s3fs-public/file_attachments/bp-vietnam-inequality-120117-en.pdf)

<sup>13</sup> The World Bank, Viet Nam poverty and equity assessment, 2022

<sup>14</sup> The World Bank, Viet Nam poverty and equity assessment, 2022

<sup>15</sup> [https://www.unido.org/sites/default/files/unido-publications/2023-11/UNIDO\\_ISID\\_The\\_Gender\\_Dimension.pdf](https://www.unido.org/sites/default/files/unido-publications/2023-11/UNIDO_ISID_The_Gender_Dimension.pdf)

<sup>16</sup> Source: Situational Analysis Report on the Rights of Persons with Disabilities in Viet Nam, UNDP 2023.

<sup>17</sup> Source: <https://www.undp.org/vietnam/press-releases/making-people-disabilities-more-visible-national-database-inclusive-socio-economic-policies-and-programs>

<sup>18</sup> Institutes of Agricultural Economics (IAE) report, 2023

<sup>19</sup> Vietnam Institute of Fisheries Economics And Planning (VIFEP), 2022

<sup>20</sup> Vietnam Biennial Update Report (BUR) No. 3, MONRE, 2020

country and aims to achieve an annual growth rate of 7.3 % and produce 1.1 million Mt by 2025. As a result, the volume of shrimp products is growing quickly (more than 400 thousand tons/year), but at the same time increases the environmental pressure, because wastes and residuals are not properly treated. It is estimated that the associated residuals and by-products from shrimp industry will reach 0.38-0.49 million Mt by 2025 (VNFOOD, 2024). The growth would not be sustained in the long-run as exporters will be required to demonstrate environmental standards to be able to export to advanced markets. They will need to invest in a cleaner, more sustainable production. At the moment, the Vietnamese agricultural commodities for export focus mainly on quantity with low added values. For example, among products exported to EU, raw coffee beans accounts for 95% of the total coffee export turnover, raw cashew nuts, raw pepper and frozen /pre-processed seafood account for 96.8%, 79% and 60%, respectively. The government aims to establish agricultural value chains that are based on sound quality, safety and traceability management systems in order to produce national brand products linked with associated traditional and cultural values.

Unsustainable agricultural practices in Viet Nam, such as excessive use of chemical fertilisers and pesticides, monocropping, and deforestation for farmland, contribute to reducing climate resilience. These practices degrade soil quality, reduce biodiversity, and increase vulnerability to pests and diseases, leading to lower crop yields. Additionally, they exacerbate water scarcity and increase greenhouse gas emissions, further impacting climate resilience. The degradation of natural resources and ecosystems undermines the ability of agricultural systems to adapt to climate change, making the sector more susceptible to extreme weather events and long-term climate shifts.

The Vietnamese agricultural sector also faces a shortage of high-skilled labour and the labour pool for agricultural workers is shrinking. Labour in the agriculture, forestry, and fishery sectors currently accounts for 30% of the total workforce, but less than 2% of about 520,000 students attending universities in 2022 majoring in related disciplines. Some traditional agricultural areas face challenges in enrolling new students recently<sup>21</sup>. Higher-skilled workers tend to move to other sectors like manufacturing and services. The income gap between men and women is the biggest (43%) in agriculture and foreign companies<sup>22</sup>. Women are particularly disadvantaged by their limited earnings and fewer worker protections in agriculture sector employment<sup>23</sup>. The majority (85.9%) of women in agricultural employment are primarily involved in subsistence agriculture. The corresponding share in male agricultural employment is 59.2%<sup>24</sup>. With only 23% of agricultural cooperatives being led by women and the low level of female representation at district and commune level, women are seriously under represented in planning and decision-making processes with respect to agricultural production, with ethnic minority women being particularly marginalised. This is despite the fact that rural women outnumber men working in the agricultural labour force<sup>25</sup>. The situation challenges the government's ambition to develop a smart, gender-sensitive, ecological and circular agricultural sector.

In general, the agriculture sector does not yet have sufficient capacity to take up circular economy practices. Farmers, businesses and other stakeholders often lack knowledge about business models, practices and technologies, and also necessary skills to apply circular economy approach throughout the value chain. One particular example is that due to the huge volume of water used in pork farming, a large amount of pig manure and urine become diluted in pen drainage water. Most farms and households have implemented some measures to treat liquid waste. However, no comprehensive technological solution has been implemented to address the problems so far.

There is a need to raise awareness and build capacity of economic actors and farmers, especially women and people from underserved groups such as people with disabilities, on RCE models/practices in agricultural sector with the view to develop business cases for further upscaling. The success models and lessons learnt documented, promoted and disseminated via proper channel is essential. Currently, there are limited mechanisms or platforms for collaboration and coordination between different stakeholders involved in promoting RCE in agriculture. This lack of coordination and platforms hinders the development and implementation of effective policies and initiatives

The action will support the development of circular economy in the agriculture sector. It will strengthen capacity of public authorities, economic actors along agriculture value chains, and other relevant stakeholders to implement gender sensitive policies and responsible circular economy business models and practices that integrate the Human

<sup>21</sup> <https://vir.com.vn/skilled-labour-force-needed-for-agriculture-sector-104158.html>

<sup>22</sup> Oxfam briefing paper: How to tackle inequality in Viet Nam, 2017.

<sup>23</sup> ADB, 2022. Agriculture, Natural Resources and Rural Development Sector Assessment, Strategy and Road Map - Viet Nam 2021–2025

<sup>24</sup> Country Gender Equality Profile Viet Nam (ILO/UN Women, 2021)

<sup>25</sup> Country Gender Equality Profile Viet Nam (ILO/UN Women, 2021)

Rights Based Approach and the rights of people with disabilities, thereby improving economic, environmental and social performances of the sector and the whole economy.

*Identification of main stakeholders and corresponding institutional and/or organisational issues (mandates, potential roles, and capacities) to be covered by the action:*

The Ministry of Agriculture and Rural Development (MARD) is the key ministry leading the implementation of this Action. MARD takes the lead role in state management of agriculture and rural development, covering all sub-sectoral agriculture value chains such as crop & livestock productions, aquaculture/fishery and irrigation/water services. Since circular economy is cross-cutting approach among sub-sectors, different services under MARD and other lines ministries will be involved.

The Ministry of Planning and Investment (MPI) will be the key ministry for the implementation of an envisaged complementary Action promoting circular economy in the industrial sector and will be closely engaged to ensure the synergy between the two actions, notably regarding cross-cutting policies and industrial-agriculture symbiosis.

Other ministries having functions and tasks that are highly important for the Action will also be important stakeholders at the activity level, notably:

- The Ministry of Natural Resources and Environment (MONRE) takes the lead in setting policies on environment and natural resources and is responsible overall coordination of the National Action Plan on Circular Economy. MONRE has a crucial role in addressing bottlenecks related to water and solid waste treatment, land use and others.
- The Ministry of Industry and Trade takes the lead in setting industrial policies and policies on energy (including electricity), energy-label, eco-design and trade. It has a key role in removing a number of barriers to facilitate energy efficiency, sustainable production and sustainable trade.
- The Ministry of Science and Technology is the key partner in all issues related to technology and innovation, notably in setting policies, standards, criteria and guiding the use of clean and low-carbon technologies and facilitate research and development activities.
- The Ministry of Construction takes the lead in setting policies on construction. It plays a key role in addressing a number of bottlenecks related to planning and implementation of constructions in IPs, industrial symbiosis associated with construction (e.g. using by industrial by-products as land-fill materials).
- The Ministry of Invalids and Social Affairs (MOLISA) is an important partner for the promotion of gender equality, responsible business practices, including ensuring better working conditions for industrial and agricultural workers, labour rights, and social security.
- The National Committee for Persons with Disabilities is chaired by the Minister of MOLISA, responsible for helping the Prime Minister steer the coordination between ministries, sectors and localities in dealing with issues related to disabled people.
- The Ministry of Finance is a key interlocutor regarding setting pricing mechanism for utilities (water, electricity), financial mechanisms for energy service companies and tax and financial incentives to promote green investment. It is therefore an important partner of the Action.

Other ministries might also be relevant to a certain policies and activities and will be engaged as needed.

At the local level, the Action will work with local authorities of selected provinces, notably the People Committees (PPC) and its relevant departments. Agriculture enterprises, male and female household businesses and farmers of the selected value chains are beneficiary with whom the Action will work directly and extensively at the activity level.

Business associations, cooperatives, farmers associations, trade unions, the Viet Nam Women Union, research & training institutions, business development services (BDS) and technology providers and other relevant public and private bodies will be engaged as relevant for specific policies and activities. Non-state actors such as community based organizations (CBOs) and civil society organizations (CSOs), including women and PwDs organisations, play an important role in policy advocacy and capacity building at the grassroots level and the Action will engage them when and where possible.

EU and EU Member State institutions and businesses<sup>26</sup> will be engaged in a Team Europe approach to the maximum extent to share EU's experiences on the relevant regulatory framework, good practices and models, in

<sup>26</sup> In Viet Nam, they include but are not limited to 18 EU Member States, EU DFIs (such as AFD, KfW), EIB, a number of implementing agencies (GIZ, Expertise France, AICS, LuxDev, PROPARCO), and EuroCham with more than 1400 members – representing one of the biggest foreign business community in Viet Nam.

line with the Global Gateway strategy focus on soft and regulatory measures. EuroCham and the European business community are important stakeholders of the Action. As the Action will work with the local export sector, which has strong linkages with the European market, working with European business communities is key to ensure the circularity and enforcement of responsible business conducts throughout the value chains. It will also promote the EU experiences and technologies for RCE through demonstrations and business match-making events.

The action will collaborate with banking and financial institutions, including those from the EU and EU member States to facilitate and mobilize finance for bankable projects identified during the implementation of technical assistance at the business level.

### 3 DESCRIPTION OF THE ACTION

#### 3.1 Objectives and Expected Outputs

**The Overall Objective** of this action is to contribute to the development of a climate neutral, responsible and circular economy in Viet Nam.

**The Specific(s) Objective(s) of this action are to:**

1. Improve the regulatory framework and business environment for the uptake of gender-sensitive, responsible and circular economy practices.
2. Improve circularity in agriculture value chains<sup>27</sup>

**The Outputs to be delivered by this action contributing to the corresponding Specific Objectives are:**

Contributing to Outcome 1 (or Specific Objective 1):

- 1.1 Policy bottlenecks hindering the implementation of gender-sensitive, responsible and circular economy practices in the targeted sectors identified;
- 1.2 The public capacity for improving regulatory framework and business environment to support gender-sensitive, responsible and circular economy practices strengthened;

Contributing to Outcome 2 (or Specific Objective 2):

- 2.1 Potential for circular economy practices in selected agriculture value chains and provinces assessed;
- 2.2 The capacity of relevant stakeholders of the selected agricultural value chains and provinces to implement circular economy practices is enhanced;
- 2.3 Implementation of circular economy practices by agri-businesses is supported and strengthens Viet Nam's NDC targets for climate change mitigation and adaptation;
- 2.4 Digitalization to support the management and implementation of responsible and circular economy practices in the agriculture sector mainstreamed.

#### 3.2 Indicative Activities

*Activities relating to Output 1.1*

- Assessment of policy bottlenecks and identify areas that need improvements to facilitate gender-sensitive, responsible, circular economy (RCE) practices
- Support policy dialogues and discussions on the identified policy bottlenecks

*Activities relating to Output 1.2*

- Support to improve relevant regulatory framework to enable the uptake of gender-sensitive, RCE practices
- Support to develop technical tools for assessment and benchmarking of RCE performance
- Provide trainings, international practices and peer experiences relevant to RCE and policy bottlenecks identified
- Support policy dialogues between businesses and regulators on policies and regulations relevant for the uptake of gender-sensitive, RCE practices

*Activities relating to Output 2.1*

- Identify and select agricultural value chains and provinces to be supported by the project
- Conduct periodic assessment of performance of selected value chains and provinces against the RCE criteria, including resource efficiency, climate resilience, and sustainable production and consumption;
- Documentation and dissemination of results and lesson learnt based on RCE practices in selected agricultural value chains and targeted provinces

<sup>27</sup> Potential agricultural value chains to be considered should have strong linkages with the EU key value chains for circular economy and Viet Nam's value chains of products exported to the EU, such as cultivation production (coffee, rice, fruit), livestock production/animal husbandry (cows and pigs), aquaculture (shrimp, catfishes,...) and fishery (seafood)

#### *Activities relating to Output 2.2*

- Awareness raising on RCE models/practices, relevant requirements and potentials in selected agricultural value chains and targeted provinces
- Awareness raising and capacity building on relevant standards and technologies for the uptake of gender-sensitive, RCE initiatives in agricultural sector
- Support peer-to-peer learning among relevant stakeholders along the selected agricultural value chains and targeted provinces
- Building capacity of consumer groups to make decision on circular economy purchases, such as digital skills, access to information on the quality and traceability of products;

#### *Activities relating to Output 2.3*

- Based on result assessment from output 2.1 conduct feasibility studies to identify opportunities for RCE initiatives
- Provide technical support for the implementation of the identified RCE initiatives
- Supports potential projects to access to finance and promote investment in RCE.

#### *Activities relating to Output 2.4*

- Support the improvement of database on RCE models, practices and products in key agricultural value chains or targeted provinces established and accessible for all
- Advise on the use of digital multi-stakeholder platforms to enable and facilitate RCE processes

The commitment of the EU's contribution to the Team Europe Initiatives to which this action refers, will be complemented by other contributions from Team Europe members. It is subject to the formal confirmation of each respective member's meaningful contribution as early as possible. In the event that the TEIs and/or these contributions do not materialise, the EU action may continue outside a TEI framework.

The Action will work in synergy with support provided by Team EU to Viet Nam, notably:

- Re-thinking Plastic project implemented by Expertise France (EF) and the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) in collaboration with MONRE as the lead ministry;
- The Programme for Energy Efficiency in Buildings implemented by the Agence Française de Développement (AFD);
- The project supporting shrimp value chain in the Mekong Delta implemented by the French Agricultural Research Centre for International Development;
- Two technical projects support to sustainable agriculture and aquaculture in ASEAN countries funded by Italy, implemented by (i) consortium of the University of Milan, the Scuola Superiore Sant'Anna of Pisa and The Alliance of Bioversity International & International Centre for Tropical Agriculture (CIAT) and (ii) the International Centre for Advanced Mediterranean Agronomic Studies respectively.
- The Green Transition Investment Project supporting plastic recycling implemented by the Global Green Growth Institute (GGGI) and funded by Finland and related projects on waste to energy;
- Related technical cooperation projects implemented by GIZ;
- Existing and upcoming green financing schemes provided by EU and MS financiers.

It will also collaborate with like-minded partners who are providing similar/complementary support to Viet Nam, notably the the project 'Scaling up EIP approaches to promote circular economy in Viet Nam' (funded by SECO and implemented by UNIDO), the 'Better work programme' supporting improved working condition and worker's welfare (co-funded by the EU and implemented by ILO and IFC); the project supporting responsible business practices in Japanese companies and their supply chains in Viet Nam (funded by Japan and implemented by the UNDP).

### 3.3 Mainstreaming

#### **Environmental Protection & Climate Change**

The action, fully in line with the Great Deal ambition, will complement other green and just interventions and support sustainable and inclusive economic development agenda. Environmental protection and climate change mitigation and adaptation are key aspects of the transition towards a green and circular economy and are the main focus of the action. The principles of the circular economy - designing out waste and pollution, keeping products and materials in use for as long as possible, and regenerating natural systems - can deliver positive environmental impacts together with economic benefits.

#### **Outcomes of the SEA screening**

The Strategic Environmental Assessment (SEA) screening concluded that no further action was required. The action offers opportunities to enhance the state of the environment and contribute to climate-resilient and low-carbon development. The Action will contribute directly to Viet Nam's efforts to protect environment and fight against climate change by supporting the transformation towards a responsible, smart, and green economy in Viet Nam.

#### **Outcomes of the EIA (Environmental Impact Assessment) screening**

The EIA (Environment Impact Assessment) screening classified the action as Category C (no need for further assessment).

#### **Outcome of the CRA (Climate Risk Assessment) screening**

The Climate Risk Assessment (CRA) screening concluded that this action is no or low risk (no need for further assessment).

#### **Gender equality and empowerment of women and girls**

As per the OECD Gender DAC codes identified in section 1.1, this action is labelled as G1. This implies that gender equality is a significant objective and will be mainstreamed across various project activities and performance indicators. Gender analysis has been based on existing gender analysis conducted internally and externally<sup>28</sup>. Explicit gender equality objective is provided at specific objective level. Data and indicators are disaggregated by sex where applicable. The evaluations foreseen for this action will also monitor and report on the extent the gender equality results are achieved.

The action remains consistent with EU Gender Action Plan-GAP III and the Country Level Implementation Plan (CLIP). It will ensure equal opportunities for women and girls to participate in its training and capacity building activities and to empower women's leadership in circular economy and green growth when possible. As the action will work with businesses to improve their environmental and social performance, it will advocate for a safer, healthier, and better working environment (e.g. provision of better facilities such as housing and kindergartens) for staff and workers. It will also advocate for women and girls to have equal access to resources, job opportunities, and participation in decision-making processes.

Gender equality is one of the key social drivers of eco-industrial parks (EIP). Therefore, gender equality will be an important component of the training activities for park management and tenant companies, in order to improve the social performances of industrial parks and industrial enterprises.

#### **Human Rights**

Human Rights will be mainstreamed into the action's activities to the extent possible. All actors involved in the action will abide by the UN Guiding Principles on Human Rights. The action will develop the capacities of the stakeholders as 'rights-holders' to claim their rights and 'duty-bearers' to meet their obligations. It will work toward ensuring that every individual entity and community has equal access to resources, the enjoyment of the inherent value of resources as well as the added value created by themselves, as well as their responsibilities for ensuring sustainable resources; that equality of ethnicity, religion, gender and social status when implementing and benefiting from project activities is adhered to; and that the rights to express opinions in the decision-making process are promoted. In working with the corporate sector, the Action will pay particular focus on the labour rights issues.

The action includes consultations with right-holders, including women, people with disabilities and ethnic minorities when relevant, to promote and ensure their participation and voice in the green transition. An accountability mechanism will be in place for people and communities who believe that they have been, or are likely to be, harmed by the Action, and transparent and equal access to information will be ensured.

#### **Disability**

As per OECD Disability DAC codes identified in section 1.1, this action is labelled as D1. This implies that the action's activities will promote the inclusion of persons with disabilities. They include but are not limited to (i) ensuring equal opportunities for people with disabilities to participate in training and capacity building activities, policy consultation and dialogues; (ii) promote for policies that support employment of and better working environment for persons with disabilities; and (iii) advocate for participation of persons with disability in

<sup>28</sup> Such as the EU Gender Action Plan-GAP III, GAP' Country Level Implementation Plan (CLIP), Viet Nam poverty and equity assessment (the World Bank, 2022), Country Gender Equality Profile Viet Nam (ILO/UN Women, 2021).

relevant decision making processes. To this end, the action will gather data on needs of persons with disabilities and help to mainstream inclusiveness and special needs across all activities.

#### **Reduction of inequalities**

The action will support the implementation of RCE business models in agriculture value chains. In doing so, it will engage with a broad range of stakeholders, including workers, employees, non-state actors, farmers and households in these sectors who partly belong to low-income, disadvantage group. Participants in agriculture value chains also include ethnic minorities.

The action recognises the increasing inequality, notably in terms of income gap and opportunities faced by the disadvantage groups. Accordingly, it will promote for more inclusive regulations and policies at the national and provincial level, while advocating for more inclusive employment policies at the business level.

As the action will seek to improve the competitiveness of the targeted sector, it is expected that it will help to create more job opportunities and the Action will work toward ensuring equal access to those new opportunities.

#### **Democracy**

NA

#### **Conflict sensitivity, peace and resilience**

NA

#### **Disaster Risk Reduction**

Through supporting the implementation of RCE business models in agriculture value chains the action will contribute to build resilience of the country to natural disaster, climate change impacts and reducing carbon emissions by promoting resource efficiency, minimising waste and mining of natural resources, and fostering the reuse and recycling of materials. By doing so the action supports to build adaptive capacity and lessen the impacts of climate change to vulnerable communities through range of activities including the development of alternative livelihoods, application of nature-based solutions and improving farming practices.

### 3.4 Risks and Lessons Learnt

<b>Category</b>	<b>Risks</b>	<b>Likelihood (High/ Medium/ Low)</b>	<b>Impact (High/ Medium/ Low)</b>	<b>Mitigating measures</b>
<i>1- external environment</i>	Key stakeholders are reluctant to participate in the Action as worsening market conditions discourage investments in clean and low carbon technologies	Medium	Medium	Collaborate closely with public authorities at the central and local level to secure political support. Together with a suitable communication strategy, the Action will be able to reach out to targeted beneficiaries. Organize information sessions and awareness raising events to provide information and share knowledge so that stakeholders understand the requirements, benefits and challenges associated with the transition to circular economy. Demonstration of successful business cases and hand-on technical assistance to build mutual trust and incentivise businesses to move to circular economy. Work with financiers to provide accessible financing scheme to support investments, and collaborate with the government to advocate for a more supportive policy framework for green financing.
<i>2- planning, processes and systems</i>	Coordination among stakeholders and approval of	Medium	Medium	Engage with political leadership, since the identification phase, to secure political support. Maintain regular policy dialogues and project Steering

	matters related to the Action are insufficient and lead to delays.			Committee meetings to ensure effective strategic oversight of the Action. Maintain effective collaboration and communication at the technical level to ensure common understanding and timely action on bottlenecks emerged.
<i>3- legality and regularity aspects</i>	Barriers are not timely removed to enable implementation of responsible, circular economy initiatives	Medium	Medium	Engage with political leadership, since the identification phase, to secure political support. Maintain regular policy dialogues (including Steering Committee meetings) to ensure effective strategic oversight of the Action. Align the Action and its workplan with the government's priorities and working agenda to ensure ownership and buy-ins. The Action includes activities to identify bottlenecks and build capacity of public authorities so that they would improve regulations and business environment for the uptake of circular economy initiatives.
<i>4- communication and information</i>	Lack of access to data and information necessary to deliver the Action	Medium	High	Ensure effective communication among key stakeholders and build trust in the partnerships since the beginning, notably through provision of quality advice and technical input. Demonstrate the benefits of successful business cases and the opportunity cost forgone due to the lack of data and information (and coordination), therefore incentivise stakeholders to share data and information.
<i>5 - Socio-cultural</i>	Limited commitment to gender equality and women's empowerment, HRBA and PwD by the targeted institutions and non-state actors.	Medium	Medium	The project will provide sufficient means to work with institutions and non-state actors on the importance of mainstreaming Gender Equality, HRBA and rights of PwD.

**Lessons Learnt:**

An important lesson learnt is that initial awareness raising and creating successful cases at the earlier stage is essential. Once the early adopters show results, then all the neighbouring companies would join and benefit from the action. There are resource efficient, cleaner production initiatives that can easily be implemented at low or no cost with high returns on investments. Simple and no investment cost options should be implemented immediately and this will also motivate and create confidence for the company to deploy projects with higher investment costs. For technology upgrades and investments, it is necessary to inform companies on available green financing schemes and preferential loans and support them to access these funds.

Earlier experiences also show that there is often a lack of available data at company, park, provincial, and national level. Data on the quantities and qualities of resources (e.g. raw materials, wastes, and by-products, energy, and water) is needed before being able to assess the potential for industrial/agriculture symbiosis. Collecting these basic data can be a time-consuming process. Therefore, strengthening resource monitoring at all levels should be a priority.

More generally speaking, experience shows that it is important to align the Action workplan with the workplan of the government to secure political buy-in and ownership. Many bottlenecks that are blocking implementation of RCE initiatives in the targeted sector go beyond the mandate of the MARD, therefore it is crucial to engage relevant ministries and public agencies in the implementation of the Action so that they can work together to remove the barriers.

Also, the private sector plays the central role in the transition toward circular economy and they can move fast once they understand the costs and benefits of the transition. Therefore, working with the private sector is inevitable. By building capacity, providing hands-on support to define bankable circular economy projects and supporting access to technologies and finance of economic actors in a major sector of the economy (industrial and agriculture-fishery), it

would help to improve resource efficiency and decarbonisation of production at a larger scale and provide good cases for further scaling up. The EU and its MS are leading efforts on green transition and many policies adopted by the EU have already impacted or will have impacts on the Vietnamese export sector and other local producers that are participating in the related value chains. Working with the local private sector, which has strong linkages with the EU market, would be a win-win solution, contributing to green transition process of both sides. Further experience shows that innovation and digitalization can be a game-changer in circular economy and therefore should be supported. Nonetheless, this should be done with due consideration of the corresponding investment in infrastructure, facilities and equipment, and human resources by both the public and the private sector. As a lesson learned, competence of the contractors/implementing partners is the key success factor of the Action, which in turn demonstrate the quality and credibility of the EU technical cooperation. Therefore, it is important that the contractors/implementing partners are selected on the basis of their technical capacity to deliver the Action.

### 3.5 The Intervention Logic

The underlying intervention logic for this action is that IF the policy and regulatory framework is improved to support the uptake of responsible, circular economy (RCE) practices (outcome 1) and IF feasible RCE projects are identified and implemented by businesses in the agriculture sector (outcome 2), THEN it will help to improve economic, social and environmental performance of the sector and contribute to the development of a climate-neutral, responsible and circular economy in Viet Nam (impact).

IF the policy bottlenecks preventing effective implementation of RCE projects in the targeted sector are identified and informed to regulators (output 1.1) and IF the capacity of relevant public bodies (as duty bearers) are strengthened (output 1.2), THEN they will improve policies and regulations to create a more enabling environment for the implementation of RCE projects in the targeted sector (outcome 1).

IF assessments using evidence based analytical work are conducted, including on those emerged during the actual implementation of RCE projects at business level, and IF discussions and dialogues are supported, THEN policy bottlenecks hindering the development of RCE will be identified. IF public agencies are provided with relevant peer experiences and good international and national practices; in-depth discussions among relevant stakeholders and public-private dialogues are facilitated and technical advices on regulatory framework are provided to the public authorities, THEN they will have a better understanding of RCE, bottlenecks and implementation issues faced by businesses and practitioners, and would advocate for more enabling regulations and business environment. The intervention logic is based on the assumption that the government remains committed to green growth, sustainable development and inclusive and there will be concerted efforts and coordination across ministries and public agencies to remove multiple challenges that are blocking the implementation of circular economy practices.

IF (i) businesses in the agriculture sector are selected and their performance are assessed using structured method and objective criteria (output 2.1), (ii) their knowledge and capacity on RCE are strengthened (output 2.2), and (iii) the implementation of RCE by selected businesses are supported, including through mainstreaming digitalization (output 2.3 and 2.4), THEN the circularity in the agriculture sector (outcome 2) will be improved. This intervention logic is based on the assumption that (i) the central and local government support RCE (ii) businesses commit to implement RCE projects (iii) service organizations, including financial institutions, has sufficient capacity to provide services to businesses as needed.

To improve the circularity in the agriculture sector, the Action will build capacity of a number of businesses and relevant stakeholders and help them to identify and implement feasible RCE projects. Those businesses/actors will be selected based on assessments using a structured framework and other objective criteria (output 2.1). A scoping mission will be organized as the first step to allow collection of information to be used for an objective assessment against the set criteria. Based on the assessment results and the validation of relevant stakeholders, a number of businesses and value chains will be selected for further technical support. Periodic assessments will be conducted in order to track the development and improvement of these beneficiaries towards the national and international requirements and against their own RCE targets. This activity will also allow identifying gaps and RCE opportunities to improve their performance, specifically for the criteria that are not initially fulfilled. The Action will also take stock of lessons learnt and good RCE practices in selected agriculture value chains and disseminate to a wider group of stakeholders.

Awareness raising, training, peer-to-peer learning and other relevant activities will be organized to build capacity of related stakeholders (output 2.2). Trainings on international and national frameworks (i.e. sustainable production and consumption), responsible business conduct and practices, and other relevant requirements will be provided so that they understand the requirements, associated cost and benefits and would voluntarily choose to apply. Trainings on

standards, requirements and technologies necessary for the uptake of circular economy projects will be provided (i.e. those on energy management, water management, waste treatment, sustainable design, eco label, recycling/upcycling, industrial/agriculture symbiosis). Service providers, business servicing organizations will also be targeted in these activities to develop an ecosystem for implementation of RCE projects. The Action will also build capacity of consumer groups to support their decisions on circular economy purchases. EU business community and EU circular economy stakeholder platform will be connected as much as possible to share EU experiences and demonstrate EU technologies, with the view to create business match-making opportunities and contribute to the bilateral trade and investment.

The action will support the implementation of RCE initiatives by targeted group (output 2.3). It will conduct assessments to identify opportunities for RCE projects at business, value chain and provincial levels, aiming at increasing resource efficiency and circularity, and reducing waste and GHG emissions. The assessments will inform on the production/consumption of resources and by-products and therefore on possibilities to implement symbiosis between businesses, value chain actors and at the provincial level. Feasibility assessments will be conducted to assess whether the identified opportunities are technically sound, financially attractive and in line with regulations. When bankable projects are identified, but project owner's face financing gap, the Action will support finding potential financiers and access to existing financing schemes, particularly those supported by the EU and EU MS institutions. The Action will explore the potential to work with the local banking sector to promote sustainable finance, including financing for RCE projects.

Digitalization will be mainstreamed to support the management and implementation of RCE initiatives (output 2.4). This includes support to improve the existing database managed by the government and advice on the use of digital platform to facilitate circular economy. The EU Circular Economy Stakeholder Platform and the EU Circular Economy Resource Centre demonstrate strong business cases and will be engaged to share the EU experience.

Synergy with the action promoting circular economy in the industrial sector will be ensured in a number of ways, including but not limited to (i) collaboration on the first outcome as there are policy bottlenecks that are commonly faced by both sectors and require engagement with the same government counterparts and (ii) working with industrial enterprises who are participating in the selected agriculture value chains in the selected provinces.

If the topics of gender equality and empowerment of women and girls, human rights, disabilities and reductions of inequalities are mainstreamed in the Action's activities, it will contribute to achievement of the related policy objectives. This holds true with the assumption that the government support these policies and there will be strong buy-in from targeted beneficiaries to implement the policies.

### 3.6 Logical Framework Matrix

This indicative logframe constitutes the basis for the monitoring, reporting and evaluation of the intervention.

On the basis of this logframe matrix, a more detailed logframe (or several) may be developed at contracting stage. In case baselines and targets are not available for the action, they should be informed for each indicator at signature of the contract(s) linked to this AD, or in the first progress report at the latest.

New columns may be added to set intermediary targets (milestones) for the Output and Outcome indicators whenever it is relevant.

- At inception, the first progress report should include the complete logframe (e.g. including baselines/targets).
- Progress reports should provide an updated logframe with current values for each indicator.
- The final report should enclose the logframe with baseline and final values for each indicator.

The indicative logical framework matrix may evolve during the lifetime of the action depending on the different implementation modalities of this action.

The activities, the expected Outputs and related indicators, targets and baselines included in the logframe matrix may be updated during the implementation of the action, no amendment being required to the Financing Decision.

Results	Results chain (a): Main expected results (maximum 10)	Indicators (a): (at least one indicator per expected result)	Baselines (values and years) <sup>29</sup>	Targets (values and years) <sup>30</sup>	Sources of data	Assumptions
<b>Impact</b>	To contribute to the development of a climate neutral, responsible and circular economy in Viet Nam	1_ Material Footprint per GDP 2_ Domestic material consumption per capita 3_ Greenhouse Gas (GHG) emissions avoided (tonnes CO <sub>2</sub> eq) (GERF 2.7)	1 TBD 2 TBD 3 TBD	1 TBD 2 TBD 3 TBD	1 UN Environment Live platform, <a href="https://wesr.unep.org/">https://wesr.unep.org/</a> and <a href="https://unstats.un.org/sdgs/indicators/database/">https://unstats.un.org/sdgs/indicators/database/</a> 2 <a href="https://wesr.unep.org/">https://wesr.unep.org/</a> and <a href="https://unstats.un.org/sdgs/indicators/database/">https://unstats.un.org/sdgs/indicators/database/</a> 3 <a href="https://unstats.un.org/sdgs/indicators/database/">https://unstats.un.org/sdgs/indicators/database/</a> <a href="https://unfccc.int/reports">https://unfccc.int/reports</a>	<i>Not applicable</i>
<b>Outcome 1</b>	1. The regulatory framework and business environment for the uptake of gender-sensitive, responsible and circular economy practices improved	1.1_ Number of policies and regulations updated/ developed to either (i) mainstream RCE or (ii) remove barriers for RCE (disaggregated by mainstream RCE abd by remove barriers for RCE) 1.2. Number of gender-responsive policies approved by partner government in the circular economy sector	1.1 TBD 1.2 TBD	1.1 TBD 1.2 TBD	1.1 Government reports, project reports 1.2 Government reports, project reports	The central and local government continue to support RCE. Competent institutions and decision-makers continue to work together to support policy reforms and removal of bottlenecks
<b>Outcome 2</b>	2. The circularity in agriculture value chains improved	2.1_ Number of Micro, Small and Medium Enterprises applying Sustainable Consumption and Production practices with EU support (GERF 2.6) 2.2_ Degradation of ecosystems (loss of fertile soil, natural forests including	2.1 TBD 2.2 TBD	2.1 TBD 2.2 TBD	2.1 Project reports 2.2 Project/government reports, independence verification by 3rd parties 2.3 Project reports	The central and local government continue to support responsible circular economy. Businesses and other stakeholders in selected value chains and provinces continue to be interested in implementing RCE projects. Service organizations, including financial institutions, has sufficient capacity to provide services to businesses and other stakeholders as needed.

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<sup>29</sup> Baseline values will be defined (TBD) during inception phase in 2025

<sup>30</sup> Target values will be defined (TBD) at the end the programme implementation by 2032

		mangroves in hectares and water in m3) prevented  2.3_Number of (green) jobs supported by the project (GERF 1.23b)				
<b>Output 1 relating to Outcome 1</b>	1.1 Policy bottlenecks hindering the implementation of gender-sensitive, responsible and circular economy practices in the agriculture sector identified	1.1.1_Number of reports with recommendations delivered (disaggregated by gender and disability inclusion related recommendations)  1.1.2_Number of discussions supported (disaggregated by gender and disability inclusion related discussions)	1.1.1 TBD 1.1.2 TBD	1.1.1 TBD 1.1.2 TBD	1.1.1 Project reports  1.1.2 Project reports	The government continue to stay engaged in policy dialogues Ministries continue to maintain effective collaboration and interest in improving regulations
<b>Output 2 relating to Outcome 1</b>	1.2 The public capacity for improving regulatory framework and business environment to support gender- sensitive, responsible and circular economy practices strengthened	1.2.1_Number of officers participating in capacity building activities reporting increased knowledge on RCE (disaggregated by sex, age, and disabilities)  1.2.2_Number of public-private dialogues organized  1.2.3 Number of tools for assessment and benchmarking of RCE performance adopted by the government	1.2.1 TBD 1.2.2 TBD 1.2.3 TBD	1.2.1 TBD 1.2.2 TBD 1.2.3 TBD	1.2.1 Project reports  1.2.2 Project reports  1.2.3 Project reports	The government continues to stay engaged in policy dialogues.  The government continues to support monitoring of business performance on RCE.  Ministries continue to maintain effective collaboration and interest in improving regulations
<b>Output 1 relating to Outcome 2</b>	2.1 Potential for circular economy practices in selected agriculture value chains and provinces assessed	2.1.1_Number of reviews and assessments done	2.1.1 TBD	2.1.1 TBD	2.1.1 Project reports	Agri-businesses and other relevant stakeholders continue to be interested in green transition.
<b>Output 2</b>	2.2 The capacity of relevant stakeholders of	2.2.1_Number of participants participated in	2.2.1 TBD	2.2.1 TBD	2.2.1 Project reports	Agri-businesses and other relevant stakeholders continue to be interested in

<b>relating to Outcome 2</b>	the selected agricultural value chains and provinces to implement circular economy practices enhanced	capacity building activities reporting increased knowledge on RCE (disaggregated by sex, age, and disabilities) 2.2.2_Number targeted consumer groups participating in capacity building reporting increase knowledge to make decision on circular economy purchases (disaggregated by sex, age, and disabilities)	2.2.2 TBD	2.2.2 TBD	2.2.2 Project reports	green transition and improving knowledge on RCE.
<b>Output 3 relating to Outcome 2</b>	2.3 Implementation of circular economy practices by agri-businesses supported	2.3.1_Number of RCE opportunities identified and implemented 2.3.2_ Value of finance mobilized for investment in RCE with the project support  2.3.3_Number of beneficiaries with access to financial services with EU support: (a) firms, ( GERF 2.17a)*	2.3.1 TBD 2.3.2 TBD 2.3.3 TBD	2.3.1 TBD 2.3.2 TBD 2.3.3	2.3.1 Project reports 2.3.2 Project reports	The national/local conditions enable the uptake of RCE projects. Agri-businesses have sufficient capacity and resources to implement RE &SCP projects Service organizations, including financial institutions, have sufficient capacity to provide required services to agri-businesses.
<b>Output 4 relating to Outcome 2</b>	2.4 Digitalization to support the management and implementation of responsible and circular economy practices in the agriculture sector mainstreamed	2.4.1 Status of the RCE database operationalisation  2.4.2 Status of digital platform(s) for RCE operationalisation	2.4.1 TBD 2.4.2 TBD	2.4.1 TBD 2.4.2 TBD	2.4.1 Project reports 2.4.2 Project reports	The government continue to commit and allocates sufficient resources to improve the database. There is strong interest from businesses for well-functioning digital, circular economy platform(s)

## 4 IMPLEMENTATION ARRANGEMENTS

### 4.1 Financing Agreement

In order to implement this action, it is envisaged to conclude a financing agreement with the partner country.

### 4.2 Indicative Implementation Period

The indicative operational implementation period of this action, during which the activities described in section 3 will be carried out and the corresponding contracts and agreements implemented, is 72 months from the entry into force of the financing agreement.

Extensions of the implementation period may be agreed by the Commission's responsible authorising officer by amending this Financing Decision and the relevant contracts and agreements.

### 4.3 Implementation of the Budget Support Component: NA

### 4.4 Implementation Modalities

The Commission will ensure that the EU rules and procedures for providing financing to third parties are respected, including review procedures, where appropriate, and compliance of the action with EU restrictive measures<sup>31</sup>.

#### 4.4.1 Direct Management (Grants): NA

#### 4.4.2 Indirect Management with one or more entrusted entities

This action may be implemented in indirect management with one or more entities, which will be selected by the Commission's services using the following criteria:

- Having proven expertise and experience in supporting agricultural sector in Viet Nam;
- Having proven experience in supporting development and implementation of circular economy in the agricultural sector, including but not limited to sustainable consumption and production, resource efficiency, symbiosis, experience in Viet Nam is an advantage;
- Having proven experience in working and advising the government of Viet Nam on resource efficiency, circular and agricultural policies.
- Having a permanent establishment/representative office in Viet Nam

This implementation entails the specific objectives 1 and 2.

#### 4.4.3 Changes from indirect to direct management mode (and vice versa) due to exceptional circumstances (one alternative second option)

In case the implementation modality in indirect management as specified under 4.4.2 cannot be implemented due to circumstances outside of the Commission's control, the alternative implementation modality shall be direct management (procurement).

### 4.5. Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply, subject to the following provisions.

<sup>31</sup> [www.sanctionsmap.eu](http://www.sanctionsmap.eu). Please note that the sanctions map is an IT tool for identifying the sanctions regimes. The source of the sanctions stems from legal acts published in the Official Journal (OJ). In case of discrepancy between the published legal acts and the updates on the website it is the OJ version that prevails.

The Commission’s authorising officer responsible may extend the geographical eligibility on the basis of urgency or of unavailability of services in the markets of the countries or territories concerned, or in other duly substantiated cases where application of the eligibility rules would make the realization of this action impossible or exceedingly difficult (Article 28(10) NDICI-Global Europe Regulation).

#### 4.6. Indicative Budget

<b>Indicative Budget components<sup>32</sup></b>	<b>EU contribution (amount in EUR)</b>
<b>Implementation modalities</b> – cf. section 4.4	
<b>Objective 1 and 2</b> composed of	<b>11 500 000</b>
Indirect management with one or more entrusted entities - cf. section 4.4.2	11 500 000
<b>Evaluation</b> – cf. section 5.2 <b>Audit</b> – cf. section 5.3	to be funded from another decision
<b>Totals</b>	<b>11 500 000</b>

#### 4.7 Organisational Set-up and Responsibilities

The Ministry of Agriculture and Rural Development (MARD) is the government’s lead agency for the implementation of this Action.

A Steering Committee will be established to oversee the implementation of the Action. The Steering Committee shall be made up of representatives of the MARD, a representative of the EU Delegation and representative(s) of other key stakeholders (i.e. relevant line ministries, provincial authorities). The Steering Committee will meet yearly and on ad-hoc basis as required.

A Coordination Meeting will be organized on annual and on ad-hoc basis as required to coordinate the implementation of the circular economy interventions supported by the EU (and potentially by Member States) in Viet Nam. It shall be made up of at least:

- A representative of the lead ministry in charge of each action;
- A representative of the EU Delegation to Viet Nam;
- Representative(s) of other key participating agencies;

Other public and private stakeholders relevant to circular economy actions may be invited to attend the Steering Committee and the Coordination Meeting as observers.

As part of its prerogative of budget implementation and to safeguard the financial interests of the Union, the Commission will participate in the above governance structures set up for governing the implementation of the action and may sign or enter into joint declarations or statements, for the purpose of enhancing the visibility of the EU and its contribution to this action and ensuring effective coordination.

## 5 PERFORMANCE MEASUREMENT

### 5.1 Monitoring and Reporting

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process, and part of the implementing partner’s responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular

<sup>32</sup> N.B: The final text on audit/verification depends on the outcome of ongoing discussions on pooling of funding in (one or a limited number of) Decision(s) and the subsequent financial management, i.e. for the conclusion of audit contracts and payments.

progress reports (not less than annual) and final reports. Every report shall provide an accurate account of implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (Outputs and direct Outcomes) as measured by corresponding indicators, using as reference the logframe matrix (for project modality) and the partner's strategy, policy or reform action plan list (for budget support).

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

Roles and responsibilities for data collection, analysis and monitoring:

The implementing partner contracted to implement parts of the Action shall be responsible for monitoring and reporting on indicators of the logframe matrix, including the collection of baselines and data collection, as in line with the contract concluded between the EU and the implementing partner. Aside from its own monitoring system, it can also resource to data collection systems in place in Viet Nam, conduct own surveys/assessment and/or using reliable surveys/assessments available at the time of reporting. Surveys conducted by a third party for the purpose of data collection and reporting on the Action shall not be covered by the Action's budget unless otherwise discussed and agreed between the EU and the respective implementing partner.

Gender equality and HRBA results will be monitored and reported, thus, the inclusion of sex-disaggregated information within the monitoring tools used will be ensured along with including specific gender equality and HRBA questions in the monitoring protocols.

Aside from regular technical meetings, the Steering Committee meeting and Coordination Committee meeting will allow meaningful participation of stakeholders.

## 5.2 Evaluation

Having regard to the importance and nature of the action, a mid-term and/or final evaluation(s) may be carried out for this action or its components via independent consultants contracted by the Commission.

A mid-term evaluation may be carried out for problem solving and learning purposes, in particular with respect to the lack of implementation progress and limited results achieved.

A final or ex-post evaluation may be carried out for accountability and learning purposes at various levels (including for policy revision), taking into account in particular the fact that the project has been supporting important reforms in Viet Nam and there are potentials to leverage further the achievements of the project.

The Commission shall inform the implementing partner at least 30 days in advance of the dates envisaged for the evaluation missions. The implementing partner shall collaborate efficiently and effectively with the evaluation experts, and inter alia provide them with all necessary information and documentation, as well as access to the project premises and activities.

The evaluation reports may be shared with the partners and other key stakeholders following the best practice of evaluation dissemination<sup>33</sup>. The implementing partner and the Commission shall analyse the conclusions and recommendations of the evaluations and, where appropriate, apply the necessary adjustments.

The financing of the evaluation may be covered by another measure constituting a Financing Decision.

All evaluations shall assess to what extent the action is taking into account the human rights-based approach as well as how it contributes to gender equality and women's empowerment and disability inclusion. Expertise on human rights, disability and gender equality will be ensured in the evaluation teams.

## 5.3 Audit and Verifications

Without prejudice to the obligations applicable to contracts concluded for the implementation of this action, the Commission may, on the basis of a risk assessment, contract independent audit or verification assignments for one or several contracts or agreements.

<sup>33</sup> See best [practice of evaluation dissemination](#)

## 6 STRATEGIC COMMUNICATION AND PUBLIC DIPLOMACY

The 2021-2027 programming cycle will adopt a new approach to pooling, programming and deploying strategic communication and public diplomacy resources.

In line with the 2022 “[Communicating and Raising EU Visibility: Guidance for External Actions](#)”, it will remain a contractual obligation for all entities implementing EU-funded external actions to inform the relevant audiences of the Union’s support for their work by displaying the EU emblem and a short funding statement as appropriate on all communication materials related to the actions concerned. This obligation will continue to apply equally, regardless of whether the actions concerned are implemented by the Commission, partner countries, service providers, grant beneficiaries or entrusted or delegated entities such as UN agencies, international financial institutions and agencies of EU member states.

However, action documents for specific sector programmes are in principle no longer required to include a provision for communication and visibility actions promoting the programmes concerned. These resources will instead be consolidated in Cooperation Facilities established by support measure action documents, allowing Delegations to plan and execute multiannual strategic communication and public diplomacy actions with sufficient critical mass to be effective on a national scale.